

Requesting Department:  
Town Manager



**TO: HONORABLE MAYOR AND TOWN COUNCIL**

**FROM: COUNCIL BUDGET COMMITTEE  
JOHN KROSS, TOWN MANAGER  
PATRICK FLYNN, ASSISTANT TOWN MANAGER/CFO**

**RE: CONSIDERATION AND POSSIBLE ACTION ON THE TOWN'S  
FY11/12 TENTATIVE BUDGET, AS WELL AS SET THE PUBLIC  
HEARING FOR JUNE 1, 2011 FOR CONSIDERATION OF THE  
FINAL BUDGET**

**DATE: MAY 2, 2011**

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**Council Budget Committee Recommendation:**

The Council Budget Committee unanimously approved the Town Manager's proposed operating budget for FY11/12 with amendment as outlined in the next section. In addition, the committee approved the FY11/12 portion of the Town's Capital Improvement program. The tentative budget includes all funds of the Town, as amended below.

**Budget Amendments:**

The Council Budget Committee considered the Town Manager's proposed budget over two dates, hearing from not only the Town Manager, Assistant Town Manager, department heads and others, and approved modifications as outlined below to the recommended FY11/12 budget.

- Economic Development – Eliminate \$7,500 from Vision Internet Enhancements and instead utilize contingency dollars if improvements are required.
- Non Profit Funding Requests  
The Council Budget Committee considered the different non-profit funding requests. They heard from both staff and applicant prior to making the following recommendations:

<b>Agency/Program</b>	<b>FY 11/12 Request</b>	<b>Committee Recommendation</b>	<b>Type of Funding I=in-kind M=monetary</b>	<b>Existing Approved Funding</b>
QC Performing Arts Center	\$ 110,000	\$ 100,000	M	\$ 106,250
East Valley Boys & Girls Club	\$ 81,250	\$ 75,000	M	\$ 81,250
Family Resource Center	\$ 5,000	\$ 2,400	M	\$ 2,958
AZ Adoption & Foster Care	\$ 5,000	\$ 2,400	M	\$ 2,500
Kiwanis Club-4th of July	\$ 5,000	\$ 3,500	I	\$ 0
London's Run & Ride	\$ 5,900	\$ 2,500	I - \$900 M - \$1600	\$ 5,000
Holiday Festival & Parade	\$ 5,000	\$ 5,000	I	\$ 5,000
San Tan Pride	\$ 3,000	\$ -	-	\$ -
American Legion 9/11 Memorial	\$ 3,000	\$ 3,000	I -\$2,000 M - \$1,000	\$ 0
QC Chamber of Commerce	\$ 60,000	\$ 55,000	M	\$ 55,000
<b>TOTAL</b>	<b>\$ 283,150</b>	<b>\$ 248,800</b>		<b>\$ 257,958</b>

Included in the Town Manager's proposed budget was \$248,000 for such requests; the current FY 10/11 funding amounted to \$257,958.

**Proposed Motion:**

Motion to approve the Town's FY11/12 tentative budget as amended and set the public hearing on the proposed budget for June 1, 2011 at 7 p.m. in the Town Council Chambers.

**KRA #5:**

Financial Management & Sustainability

**Discussion:**

On May 18, 2011, the Town Council will consider the Town's F 2011-12 tentative budget. The tentative budget includes all the funds of the Town, both for operating and capital program purposes. The new budget will be effective on July 1, 2011, the beginning of the Town's fiscal year.

The purpose of the tentative budget is to establish the maximum budget or budget ceiling for the next fiscal year. Considering and approving this amount is required by law. Once the budget ceiling is established, that budget can go no higher, however the total budget can be reduced. As part of adopting the tentative budget, the Council also approves the time and place for conducting the public hearing on the Town budget, prior to taking final action on the budget. The public hearing and final action on the Town's FY11/12 budget is scheduled for the Council meeting of June 1, 2011.

The Town's tentative budget for FY11/12 amounts to \$60.9 million. This budget includes money for the general fund (\$16.1M), water fund (\$7.8M), sewer fund (\$2.5M), solid waste (\$1.3M), Town Capital Programs (\$6.5M), and Emergency Services (\$5.6M) fund. The remaining dollars that comprise the tentative budget include monies for grants, special assessments, special districts and the like as well as carry forward dollars (capital monies approved in previous budgets but unspent). These funds and monies require inclusion in the tentative budget in order to get the associated expenditure authority for the next fiscal year.

As you know given the continued decline in revenue caused by the worst recession in decades, this budget continues to be a major challenge to prepare. With reduced revenue flows coming to the Town as a result of the housing downturn and declining sales tax activity, we had to make some very difficult decisions in order to bring forward a balanced budget program.

On March 8, 2011, staff provided the Town Council an overview of our entire financial program, including the projected surplus or deficit in each of the Town's funds as well as any reserves that we have accumulated over the years in each of these funds. Despite the extraordinary challenges presented as a result of the Great Recession, the Town remains in sound financial condition because of all the actions we have taken over the years to address the shortfall and deficit. For example, the financial soundness of the town is evidenced by rating agencies, such as Standard and Poor's maintaining the town's investment grade rating.

However, we are now in the fifth year of this fiscal environment with little financial relief in sight. The so-called "low hanging fruit budget reductions" were taken many years ago and what remains require some difficult choices. In summary, we had to close an over \$4.7 million financial shortfall or "gap" in order to bring forward a balanced budget program for the Town. See the budget booklet attached for a summary of how we closed this financial gap.

In order to address the over \$4.7 million townwide financial gap for next fiscal year, we proposed the following.

- Reducing payroll by \$2.8 million
- Eliminate approximately 42 full-time and part-time positions across the organization
- Eliminate 6 vacant positions
- Continue the reduced work week of 37.5 hours for non-exempt (hourly) staff
- Continue pay for exempt (salaried) staff at the level of the 6.25% reductions that took effect in FY08/09
- Continue freeze on cost-of-living increases that took effect in FY08/09
- Continue freeze on merit increases that took effect in FY10/11

- Eliminating all Town-hosted special events other than Passport to Discovery and Trunk or Treat. The Town would then work closely with local non-profit organizations and businesses to encourage the development of their community-wide events
- Reducing the number of Town vehicles
- A phasing-out of some utility functions.

In addition, due to the substantial decline in property tax revenue (from \$5.7 million last fiscal year to \$4.2million for FY11/12 – a \$1.5 million drop) caused from declining assessed values on homes, we have recommended reducing the number of sheriff beats in the community from 5 to 4 beats. An MCSO “beat” consists of one 24-hour patrol unit, consisting of five deputies, covering a specific geographic area of the Town. The remaining four units will adjust their patrols to cover the entire Town. This service level reduction is supported by MCSO command and consistent with comparable communities, and in some instances, reflects a higher level of service when compared to other areas. This change helps save the Town over \$500,000 in the next fiscal year, with little or no impact on level of public safety in the community.

As indicated, we are now in the fifth year of budget cuts given declining revenue. In FY10/11 the Town Council approved a budget of \$90.2 million; for the next fiscal year the tentative budget is set at \$60.9 million, a 32% decline from a year ago.

Although our goal is always to limit service impacts to the community, given the size of the expenditure reductions, this was unavoidable. Besides reducing the numbers of sheriff beats in the community from 5 to 4 beats, some other impacts to the community include.

- Reducing the maintenance levels in our parks, trails and washes
- The Fire Department will be adjusting its work program in non-emergency response areas
- Eliminating all Town-hosted special events other than Passport to Discovery and Trunk or treat, as indicated above.
- A phasing out of some utility functions

Finally, as in the past most of the impacts from the expenditure reductions will be felt internally to the organization. Given their size however, this could have some impact on the timeliness of follow-up requests from the community. Approval of the tentative budget is recommended.

**Fiscal Impact:**

The budget is arguably the single most significant policy document considered by the Council. It serves as the authority to spend Town funds for programs and projects established within Town Council goals and strategic plans. As indicated above, the tentative budget for next year is set at \$60.9, including all Town funds.

**Alternative:**

The Council could delay approving the tentative budget until June, thus delaying final action on the budget until a later date.

**Attachments:**

1. Required State Budget Forms
2. Budget Booklet

**TOWN OF QUEEN CREEK**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2012**

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES* 2011	ACTUAL EXPENDITURES/ EXPENSES ** 2011	FUND BALANCE/ NET ASSETS*** July 1, 2011**	PROPERTY TAX REVENUES 2012	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2012	OTHER FINANCING 2012		INTERFUND TRANSFERS 2012		TOTAL FINANCIAL RESOURCES AVAILABLE 2012	BUDGETED EXPENDITURES/ EXPENSES 2012
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 17,876,805	\$ 16,611,563	\$ 9,500,000		\$ 18,755,562	\$	\$	\$ 1,058,623	\$ 3,672,096	\$ 25,642,089	\$ 16,142,089
2. Special Revenue Funds	15,698,651	16,469,633	5,435,000	Primary & Secondary: 4,651,373	7,407,585			2,941,109	631,181	19,803,886	14,368,886
3. Debt Service Funds Available	3,886,375	3,920,000			1,774,758			2,086,119		3,860,877	3,860,877
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	3,886,375	3,920,000			1,774,758			2,086,119		3,860,877	3,860,877
6. Capital Projects Funds	38,842,568	11,789,254	4,900,000		15,153,055			1,778,202	2,060,000	19,771,257	14,871,257
7. Permanent Funds											
8. Enterprise Funds Available	13,916,475	12,424,265			13,134,501				1,500,776	11,633,725	11,633,725
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds	13,916,475	12,424,265	5,500,000		13,134,501				1,500,776	17,133,725	11,633,725
11. Internal Service Funds											
12. TOTAL ALL FUNDS	\$ 90,220,874	\$ 61,214,715	\$ 25,335,000	\$ 4,651,373	\$ 56,225,461	\$	\$	\$ 7,864,053	\$ 7,864,053	\$ 86,211,834	\$ 60,876,834

**EXPENDITURE LIMITATION COMPARISON**

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC or voter-approved alternative expenditure limitation

	2011	2012
1. Budgeted expenditures/expenses	\$ 90,220,874	\$ 60,876,834
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	90,220,874	60,876,834
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$ 90,220,874	\$ 60,876,834
6. EEC or voter-approved alternative expenditure limitation	\$	\$

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts in this column represent Fund Balance/Net Asset amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**TOWN OF QUEEN CREEK**  
**Summary of Tax Levy and Tax Rate Information**  
**Fiscal Year 2012**

	<b>2011</b>	<b>2012</b>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 6,476,902	\$ 6,804,121
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 5,330,445	\$ 4,216,000
B. Secondary property taxes	317,452	435,373
C. Total property tax levy amounts	\$ 5,647,897	\$ 4,651,373
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ 5,256,744	
(2) Prior years' levies		
(3) Total primary property taxes	\$ 5,256,744	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ 308,034	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ 308,034	
C. Total property taxes collected	\$ 5,564,777	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	1.9500	1.9500
(2) Secondary property tax rate		
(3) Total city/town tax rate	1.9500	1.9500

B. Special assessment district tax rates  
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 58 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**TOWN OF QUEEN CREEK**  
**Summary by Fund Type of Revenues Other Than Property Taxes**  
**Fiscal Year 2012**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2011</b>	<b>ACTUAL REVENUES* 2011</b>	<b>ESTIMATED REVENUES 2012</b>
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
City Sales Tax	9,500,000	9,237,131	9,300,000
Sales Tax Recovery	250,000	250,502	150,000
<b>Licenses and permits</b>			
Business Licenses	92,500	68,160	75,000
Planning Revenue	65,000	61,000	50,000
Engineering Revenue	195,000	318,327	200,000
Fire Revenue	20,000	20,447	
Liquor License		12,600	5,000
Building Revenue	414,655	553,920	435,000
<b>Intergovernmental</b>			
State Sales Tax	1,229,132	1,228,397	1,994,378
Motor Vehicle Tax	570,324	558,873	888,969
Urban Revenue Sharing	1,597,380	1,597,620	2,224,980
<b>Charges for services</b>			
Gas Franchises	60,600	76,299	48,000
Cable Licenses	125,997	165,520	132,000
Telecommunications	43,100	57,234	65,000
<b>Interest on investments</b>			
Interest Income	425,000	472,536	226,000
<b>Contributions</b>			
Voluntary Contributions	25,000		
<b>Miscellaneous</b>			
Horseshoe Park and Equestrian Centre	120,000	220,730	460,000
Recreation User Fees	150,000	155,775	170,000
Miscellaneous Revenue	72,900	66,781	72,235
Town Facility Revenue	91,980	145,762	178,000
Fund Balance	500,000		585,000
Departmental Support Revenue	1,653,237	1,653,228	1,496,000
<b>Total General Fund</b>	<b>\$ 17,201,805</b>	<b>\$ 16,920,841</b>	<b>\$ 18,755,562</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was



**TOWN OF QUEEN CREEK**  
**Summary by Fund Type of Revenues Other Than Property Taxes**  
**Fiscal Year 2012**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2011</b>	<b>ACTUAL REVENUES* 2011</b>	<b>ESTIMATED REVENUES 2012</b>
<b>SPECIAL REVENUE FUNDS</b>			
<b>Highway User Revenue Fund</b>			
Highway Users Revenue	965,951	927,907	1,327,292
Pinal County Taxes	13,000	8,146	8,000
Fund Balance / Carry Forward	30,937		407,900
<b>Total Highway User Revenue Fund</b>	<b>1,009,888</b>	<b>936,053</b>	<b>1,743,192</b>
<b>Local Transportation Assistance Fund</b>			
Highway Users Revenue			
Pinal County Taxes			
Fund Balance / Carry Forward			83,620
<b>Total Local Transportation Assistance Fund</b>			<b>83,620</b>
<b>Street Lighting District</b>			
Unallocated Revenues	108,448		
Establishment Fee	1,500		
<b>Total Street Lighting District</b>	<b>109,948</b>		
<b>Waste Water Development Fee</b>			
Development Fees	1,042,410	736,043	853,000
Loan Proceeds WIFA		867	
Fund Balance / Carry Forward	658,233		590,898
<b>Total Waste Water Development Fee</b>	<b>1,700,643</b>	<b>736,910</b>	<b>1,443,898</b>
<b>CDBG Grant</b>			
Improvements			235,000
<b>Total CDBG Grant</b>			<b>235,000</b>
<b>Parks Development Fee</b>			
Parks Development Fees	915,040	768,354	915,000
Reimbursement from Developers	152,579	120,000	
Fund Balance / Carry Forward	167,010		317,000
Grant Proceeds	140,000	6,000	117,875
<b>Total Parks Development Fee</b>	<b>1,374,629</b>	<b>894,354</b>	<b>1,349,875</b>
<b>Town Buildings &amp; Vehicle Fund</b>			
Town Building & Vehicle Development Fee	557,343	247,192	307,000
Fund Balance	340,588		
<b>Total Transportation Development Fee</b>	<b>897,931</b>	<b>247,192</b>	<b>307,000</b>
<b>Transportation Development Fee</b>			
Transportation Development Impact Fee	579,608	135,084	156,000
<b>Total Transportation Development Fee</b>	<b>579,608</b>	<b>135,084</b>	<b>156,000</b>
<b>Library Development Fee</b>			
Library Development Impact Fee	219,200	182,484	219,000
Fund Balance	787,109		
<b>Total Library Development Fee</b>	<b>1,006,309</b>	<b>182,484</b>	<b>219,000</b>

**TOWN OF QUEEN CREEK**  
**Summary by Fund Type of Revenues Other Than Property Taxes**  
**Fiscal Year 2012**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2011</b>	<b>ACTUAL REVENUES* 2011</b>	<b>ESTIMATED REVENUES 2012</b>
<b>Parks &amp; Rec Trust</b>			
Contributions/Donations	15,000	34,417	37,000
Parks & Rec Scholarships	47,000	135	3,000
<b>Total Parks &amp; Rec Trust</b>	<b>62,000</b>	<b>34,552</b>	<b>40,000</b>
<b>Community Events</b>			
Contributions/Donations	56,500	78,138	35,000
<b>Total Community Events</b>	<b>56,500</b>	<b>78,138</b>	<b>35,000</b>
<b>Public Safety Development Fee</b>			
Public Safety Development Fees	136,212	95,723	115,000
Fund Balance	122,360		
<b>Total Public Safety Development Fee</b>	<b>258,572</b>	<b>95,723</b>	<b>115,000</b>
<b>Emergency Services</b>			
City Sales Tax	1,395,000	1,025,142	1,150,000
Miscellaneous		41,963	4,000
Fire Inspections			20,000
Fund Balance	102,830		50,000
<b>Total Emergency Services</b>	<b>1,497,830</b>	<b>1,067,105</b>	<b>1,224,000</b>
<b>Fire Development Fee</b>			
Fire Development Fees	224,986	101,727	121,000
Fund Balance	210,678		
<b>Total Fire Development Fee</b>	<b>435,664</b>	<b>101,727</b>	<b>121,000</b>
<b>Municipal Town Center</b>			
City Sales Tax	200,000	278,945	300,000
Town Facility Rentals		6,500	30,000
Contributions/Donations		5,000	5,000
<b>Total Municipal Town Center</b>	<b>200,000</b>	<b>290,445</b>	<b>335,000</b>
<b>Total Special Revenue Funds</b>	<b>\$ 9,189,522</b>	<b>\$ 4,799,767</b>	<b>\$ 7,407,585</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was

**DEBT SERVICE FUNDS**

**Special Assessment**

Property Assessments	1,826,375	1,780,418	1,774,758
<b>Total Special Assessment</b>	<b>1,826,375</b>	<b>1,780,418</b>	<b>1,774,758</b>

**Total Debt Service Funds** \$ 1,826,375 \$ 1,780,418 \$ 1,774,758

**TOWN OF QUEEN CREEK**  
**Summary by Fund Type of Revenues Other Than Property Taxes**  
**Fiscal Year 2012**

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
<b>CAPITAL PROJECTS FUNDS</b>			
<b>Drainage &amp; Transportaion</b>			
2% Construction Sales Tax	1,320,000	936,825	965,000
Fund Balance / Carry Forward	4,524,003		8,900,000
Reimbursement from Developer		5,215,727	
Reimbursement from Government Agency	2,744,235	1,011,218	145,055
Grants	180,000		
Interest Income		248,371	143,000
<b>Total Drainage &amp; Transportaion</b>	<b>8,768,238</b>	<b>7,412,140</b>	<b>10,153,055</b>
<b>Carry Forward / Miscellaneous **</b>			
Unallocated Revenue	29,683,330		5,000,000
<b>Total Carry Forward / Miscellaneous</b>	<b>29,683,330</b>		<b>5,000,000</b>
** FY 2011 included carry forward for all funds. FY 2012 carry forward is budgeted in individual funds.			
<b>Total Capital Projects Funds</b>	<b>\$ 38,451,568</b>	<b>\$ 7,412,140</b>	<b>\$ 15,153,055</b>
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was			
<b>ENTERPRISE FUNDS</b>			
<b>Sewer Utility</b>			
User Fees	2,577,514	2,789,672	3,117,901
Loan Proceeds WIFA		31,949	
Interest Income		19,104	8,000
Fund Balance	614,920		172,600
<b>Total Sewer Utility</b>	<b>3,192,434</b>	<b>2,840,725</b>	<b>3,298,501</b>
<b>Water Company</b>			
Water Sales	7,500,000	7,527,428	7,800,000
Irrigation	248,318	220,933	229,000
Fireflow	218,076	48,731	50,000
Hookups	93,450	127,351	65,000
Miscellaneous	270,761	3,076	15,000
Establishment Fees		466,330	175,000
Interest Income		39,558	19,000
Utility Billing		158,275	176,000
Fund Balance	1,219,509		
<b>Total Water Company</b>	<b>9,550,114</b>	<b>8,591,681</b>	<b>8,529,000</b>
<b>Solid Waste</b>			
User Fees	1,008,275	773,171	1,301,000
Recycling	5,479	21,815	6,000
Fund Balance	160,173		
<b>Total Solid Waste</b>	<b>1,173,927</b>	<b>794,985</b>	<b>1,307,000</b>
<b>Total Enterprise Funds</b>	<b>\$ 13,916,475</b>	<b>\$ 12,227,392</b>	<b>\$ 13,134,501</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 80,585,745</b>	<b>\$ 43,140,558</b>	<b>\$ 56,225,461</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was

**TOWN OF QUEEN CREEK**  
**Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2012**

FUND	OTHER FINANCING 2012		INTERFUND TRANSFERS 2012	
	SOURCES	<USES>	IN	<OUT>
<b>GENERAL FUND</b>				
Water Division	\$	\$	\$ 695,831	\$
Streets Projects - HURF			135,292	
Town Center			187,500	
Parks & Recreation Trust Fund			40,000	
Drainage & Transportation				1,622,202
Parks , Trails & Open Space Rec				166,796
Town Building & Vehicle				418,846
Library				796,000
Public Safety				240,806
Emergency Services				155,327
Fire				272,119
Town General Fund			1,058,623	3,672,096
<b>Total General Fund</b>	\$	\$	\$ 1,058,623	\$ 3,672,096
<b>SPECIAL REVENUE FUNDS</b>				
Parks , Trails & Open Space Rec	\$	\$	\$ 253,066	\$
Town Building & Vehicle			418,846	39,270
Library			796,000	
Public Safety			240,806	
Emergency Services			155,327	
Fire			272,119	73,119
Waste Water			804,945	
Streets Projects - HURF				135,292
Town Center				187,500
Parks & Recreation Trust Fund				40,000
Transportation				156,000
<b>Total Special Revenue Funds</b>	\$	\$	\$ 2,941,109	\$ 631,181
<b>CAPITAL PROJECTS FUNDS</b>				
Drainage & Transportation	\$	\$	\$ 1,778,202	\$ 2,060,000
<b>Total Capital Projects Funds</b>	\$	\$	\$ 1,778,202	\$ 2,060,000
<b>ENTERPRISE FUNDS</b>				
Water Division	\$	\$	\$	\$ 695,831
Sewer Utility				804,945
<b>Total Enterprise Funds</b>	\$	\$	\$	\$ 1,500,776
<b>DEBT SERVICE FUNDS</b>				
Special Assessment	\$	\$	\$ 2,086,119	\$
	\$	\$	\$ 2,086,119	\$
<b>TOTAL ALL FUNDS</b>	\$	\$	\$ 7,864,053	\$ 7,864,053

**TOWN OF QUEEN CREEK**  
**Summary by Department of Expenditures/Expenses Within Each Fund Type**  
**Fiscal Year 2012**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2011</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2011</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2012</b>
<b>GENERAL FUND</b>			
Town Council	147,476	138,144	141,885
Town Manager	801,768	602,000	531,741
Legal Services	234,000	260,066	290,000
Finance & Budget	827,232	836,709	639,026
Human Resources	382,024	401,872	399,728
Information Technology	1,364,272	1,352,483	1,146,141
Town Clerk	200,899	192,543	214,175
Economic Development	1,552,172	1,464,603	1,414,164
Development Services	4,374,674	4,714,696	3,958,940
Parks & Recreation	2,434,598	2,733,956	1,838,631
Public Safety	1,265,268	1,265,268	1,265,269
Non-Departmental	3,770,118	2,649,224	3,784,678
Contingency	522,304		517,711
<b>Total General Fund</b>	<b>\$ 17,876,805</b>	<b>16,611,563</b>	<b>\$ 16,142,089</b>
<b>SPECIAL REVENUE FUNDS</b>			
Highway Users Revenue	1,009,888	729,393	1,607,900
Local Transportation Asst	8,094	24,767	83,620
Street Light Improv District	427,400	316,529	435,373
CDBG Grant Fund			235,000
Waste Water Development Fee	2,200,643	3,104,804	2,248,843
Parks Development Fee	1,460,899	2,492,043	1,602,941
Town Bldgs & Vehicle Dev Fee	897,931	871,364	686,576
Transportation Dev Fee	579,608	195,499	
Library Development Fee	1,006,309	1,106,504	1,015,000
Parks & Rec Trust	62,000	5,008	
Community Events	90,194	115,269	35,000
Public Safety Dev Fee	389,291	389,291	355,806
Fire Development Fee	538,119	77,321	320,000
Emergency Services	6,828,275	6,227,584	5,595,327
Town Center	200,000	56,628	147,500
Water Capital		757,627	
<b>Total Special Revenue Funds</b>	<b>\$ 15,698,651</b>	<b>16,469,633</b>	<b>\$ 14,368,886</b>
<b>DEBT SERVICE FUNDS</b>			
Special Assessment Fund	3,886,375	3,920,000	3,860,877
<b>Total Debt Service Funds</b>	<b>\$ 3,886,375</b>	<b>3,920,000</b>	<b>\$ 3,860,877</b>
<b>CAPITAL PROJECTS FUNDS</b>			
Drainage & Transportation Improvement District	9,159,238	11,789,254	9,871,257
Carry Forward / Miscellaneous *	29,683,330		5,000,000
<b>Total Capital Projects Funds</b>	<b>\$ 38,842,568</b>	<b>11,789,254</b>	<b>\$ 14,871,257</b>
* FY 2011 included carry forward for all funds. FY 2012 carry forward is budgeted in individual funds.			
<b>ENTERPRISE FUNDS</b>			
Sewer Utility	3,192,434	2,221,411	2,493,556
Water Company	9,550,114	9,164,977	7,833,169
Solid Waste	1,173,927	1,037,878	1,307,000
<b>Total Enterprise Funds</b>	<b>\$ 13,916,475</b>	<b>12,424,265</b>	<b>\$ 11,633,725</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 90,220,874</b>	<b>61,214,715</b>	<b>\$ 60,876,834</b>

# Measures to Address the Town's FY 11/12 Financial Shortfall or Gap – Summary

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Total Town-wide Financial 'Gap' All funds (see chart)	\$4,771,838
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Proposed recommendations to close the financial 'gap' as follows:

• Departmental Budget Reductions (see list attached)	\$3,866,435	
• Less: One Time Employment Costs	<585,000>	
	<hr/>	
Net budget Reduction		\$3,281,435
• Employee ASRS Retirement Saving		58,500
• Revenue Reduction		<19,356>
• Sewer Fee Adjustment (10 months revenue)		225,000
• Sewer Fund Balance Reserves		716,000
• General Fund Reserve		510,259
		<hr/>
Total Proposed Funding Recommendation		\$4,771,838

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**Town of Queen Creek  
Summary FY 11-12**

<b>Fund</b>	<b>Surplus</b>	<b>Deficit</b>
General Fund	\$ 372,535	
Sewer & Waste Water		\$ (1,212,598)
Solid Waste	\$ -	
Water Division	\$ 306,918	
Drainage & Transportation		\$ (1,622,202)
Street Projects - HURF	\$ 135,292	
Streets & Roads LTAF	\$ -	
CDBG Grant Fund	\$ -	
Town Center	\$ 187,500	
Street Light Districts	\$ -	
Parks, Trails & Open Space Recreation		\$ (166,796)
Town Building & Vehicle Development		\$ (418,846)
Transportation Development	\$ -	
Library Development		\$ (796,000)
Public Safety Development		\$ (274,291)
Emergency Services		\$ (1,007,558)
Fire Development		\$ (272,119)
Parks & Recreation Trust Fund	\$ 40,000	
Community Events Fund		\$ (43,673)
Water CIP	\$ -	
Special Assessment	\$ -	
<b>Totals</b>	<b>\$ 1,042,245</b>	<b>\$ (5,814,083)</b>
<b>Variance</b>		<b>\$ (4,771,838)</b>

### Summary of Budget Reductions

Department / Division	Base	Reduction	FY12 Budget
Town Council	\$ 149,885	\$ 8,000	\$ 141,885
Town Manager	\$ 561,741	\$ 30,000	\$ 531,741
Finance & Budget	\$ 824,892	\$ 185,866	\$ 639,026
Town Clerk	\$ 216,975	\$ 2,800	\$ 214,175
Human Resources	\$ 406,632	\$ 6,904	\$ 399,728
IT	\$ 1,369,807	\$ 223,666	\$ 1,146,141
Development Services	\$ 4,847,429	\$ 888,489	\$ 3,958,940
Grounds	\$ 1,490,491	\$ 482,265	\$ 1,008,226
Parks & Recreation Programs	\$ 1,052,065	\$ 221,660	\$ 830,405
HPEC	\$ 737,266	\$ 91,000	\$ 646,266
Economic Development	\$ 904,436	\$ 136,538	\$ 767,898
Public Safety	\$ 1,265,269	\$ -	\$ 1,265,269
Utilities	\$ 740,800	\$ -	\$ 740,800
Legal Services	\$ 290,000	\$ -	\$ 290,000
Non Departmental	\$ 2,425,393	\$ -	\$ 2,425,393
General Fund Operating Expenditures	\$ 17,283,081	\$ 2,277,188	\$ 15,005,893
Contingency	\$ 517,711	\$ -	\$ 517,711
<b>Total</b>	<b>\$ 17,800,792</b>	<b>\$ 2,277,188</b>	<b>\$ 15,523,604</b>

Department / Division	Base	Reduction	FY12 Budget
Water	\$ 8,222,082	\$ 388,913	\$ 7,833,169
Sewer	\$ 2,765,256	\$ 271,700	\$ 2,493,556
Emergency Services	\$ 6,397,558	\$ 852,231	\$ 5,545,327
Public Safety Development	\$ 389,291	\$ 33,485	\$ 355,806
Community Events	\$ 78,673	\$ 42,918	\$ 35,755
<b>Total</b>	<b>\$ 17,852,860</b>	<b>\$ 1,589,247</b>	<b>\$ 16,263,613</b>

<b>Total Reductions</b>		<b>\$ 3,866,435</b>	
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Town Council		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		77,626		77,626
	<b>Total Salaries</b>	<b>\$77,626</b>	<b>\$0</b>	<b>\$77,626</b>
<b>Fringes</b>		8,060		8,060
	<b>Total Fringes</b>	<b>\$8,060</b>	<b>\$0</b>	<b>\$8,060</b>
<b>Professional Services</b>	Council retreat, goal setting, strategic planning, special studies	9,000	705	8,295
	Media training and other professional development	1,800		1,800
	Council photos	3,300		3,300
	<b>Total Professional Services</b>	<b>\$14,100</b>	<b>\$705</b>	<b>\$13,395</b>
<b>Professional Development</b>	\$4,000 per Council Member	28,000	2,000	26,000
	Fall/Spring NLC - 2 Council Members	8,750	4,556	4,194
	<b>Total Professional Development</b>	<b>\$36,750</b>	<b>\$6,556</b>	<b>\$30,194</b>
<b>Fees</b>	Dues/Memberships	1,725		1,725
	<b>Total Fees</b>	<b>\$1,725</b>	<b>\$0</b>	<b>\$1,725</b>
<b>Utilities</b>	Cell phones	4,200		4,200
	<b>Total Utilities</b>	<b>\$4,200</b>	<b>\$0</b>	<b>\$4,200</b>
<b>Materials</b>	Council Meals	2,100		2,100
	Postage	100		100
	Subscriptions	650		650
	Office Supplies	100		100
	Miscellaneous	374	329	45
	<b>Total Materials</b>	<b>\$3,324</b>	<b>\$329</b>	<b>\$2,995</b>
<b>Other</b>	Commission & Committee Support	4,100	410	3,690
	<b>Total Other</b>	<b>\$4,100</b>	<b>\$410</b>	<b>\$3,690</b>
<b>Expenditures:</b>		<b>\$149,885</b>		<b>\$141,885</b>
<b>Scenario Reduction Total:</b>			<b>\$8,000</b>	

Town Manager		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		381,344		381,344
	<b>Total Salaries</b>	<b>\$381,344</b>	<b>\$0</b>	<b>\$381,344</b>
<b>Fringes</b>		131,197		131,197
	<b>Total Fringes</b>	<b>\$131,197</b>	<b>\$0</b>	<b>\$131,197</b>
<b>Professional Services</b>				
	Management Retreat	2,000	2,000	-
	Professional Management Training	7,500	7,500	-
	Miscellaneous	2,000	1,000	1,000
	<b>Total Professional Services</b>	<b>\$11,500</b>	<b>\$10,500</b>	<b>\$1,000</b>
<b>Professional Development</b>				
	For all staff in Town Manager division	21,166	19,500	1,666
	<b>Total Professional Development</b>	<b>\$21,166</b>	<b>\$19,500</b>	<b>\$1,666</b>
<b>Fees</b>				
	Dues/Memberships	6,368		6,368
	<b>Total Fees</b>	<b>\$6,368</b>	<b>\$0</b>	<b>\$6,368</b>
<b>Utilities</b>				
	Cell phones	4,322		4,322
	<b>Total Utilities</b>	<b>\$4,322</b>	<b>\$0</b>	<b>\$4,322</b>
<b>Materials</b>				
	Postage	100		100
	Book Purchase	250		250
	Subscriptions	1,220		1,220
	Equipment <\$5K	1,940		1,940
	Software	894		894
	Miscellaneous	1,440		1,440
	<b>Total Materials</b>	<b>\$5,844</b>	<b>\$0</b>	<b>\$5,844</b>
<b>Expenditures:</b>		<b>\$561,741</b>		<b>\$531,741</b>
<b>Scenario Reduction Total:</b>			<b>\$30,000</b>	

Finance & Budget		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		613,333	138,951	474,382
	<b>Total Salaries</b>	<b>\$613,333</b>	<b>\$138,951</b>	<b>\$474,382</b>
<b>Fringes</b>		187,460	46,915	140,545
	<b>Total Fringes</b>	<b>\$187,460</b>	<b>\$46,915</b>	<b>\$140,545</b>
<b>Professional Services</b>	Crystal Reporting Solutions	5,825	-	5,825
	Budget Book Award	525	-	525
	<b>Total Professional Services</b>	<b>\$6,350</b>	<b>\$0</b>	<b>\$6,350</b>
<b>Professional Development</b>	For all staff in Finance & Budget	12,364	-	12,364
	<b>Total Professional Development</b>	<b>\$12,364</b>	<b>\$0</b>	<b>\$12,364</b>
<b>Fees</b>	Dues/Memberships	1,260	-	1,260
	<b>Total Fees</b>	<b>\$1,260</b>	<b>\$0</b>	<b>\$1,260</b>
<b>Utilities</b>	Cell phones	757	-	757
	<b>Total Utilities</b>	<b>\$757</b>	<b>\$0</b>	<b>\$757</b>
<b>Materials</b>	Postage	2,050	-	2,050
	Book Purchase	950	-	950
	Subscriptions	368	-	368
	<b>Total Materials</b>	<b>\$3,368</b>	<b>\$0</b>	<b>\$3,368</b>
<b>Expenditures:</b>		<b>\$824,892</b>		<b>\$639,026</b>
<b>Scenario Reduction Total:</b>			<b>\$185,866</b>	

Town Clerk		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		127,474		127,474
	<b>Total Salaries</b>	<b>\$127,474</b>	<b>\$0</b>	<b>\$127,474</b>
<b>Fringes</b>		49,001		49,001
	<b>Total Fringes</b>	<b>\$49,001</b>	<b>\$0</b>	<b>\$49,001</b>
<b>Professional Development</b>	For all staff in Town Clerk division	1,300	-	1,300
	<b>Total Professional Development</b>	<b>\$1,300</b>	<b>\$0</b>	<b>\$1,300</b>
<b>Fees</b>	Dues/Memberships	370	-	370
	<b>Total Fees</b>	<b>\$370</b>	<b>\$0</b>	<b>\$370</b>
<b>Materials</b>	Postage	1,500	500	1,000
	Office Supplies	600	300	300
	Legal Advertising	10,000	2,000	8,000
	Elections	26,730	-	26,730
	<b>Total Materials</b>	<b>\$38,830</b>	<b>\$2,800</b>	<b>\$36,030</b>
<b>Expenditures:</b>		<b>\$216,975</b>		<b>\$214,175</b>
<b>Scenario Reduction Total:</b>			<b>\$2,800</b>	

Human Resources		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		288,064	-	288,064
	<b>Total Salaries</b>	<b>\$288,064</b>	<b>\$0</b>	<b>\$288,064</b>
<b>Fringes</b>		78,368	-	78,368
	<b>Total Fringes</b>	<b>\$78,368</b>	<b>\$0</b>	<b>\$78,368</b>
<b>Professional Services</b>	Legal	3,000	-	3,000
	Contractual	2,000	2,000	-
	<b>Total Professional Services</b>	<b>\$5,000</b>	<b>\$2,000</b>	<b>\$3,000</b>
<b>Professional Development</b>	Travel / training for HR staff	6,038	-	6,038
	Internal Training Program	5,350	2,700	2,650
	<b>Total Professional Development</b>	<b>\$11,388</b>	<b>\$2,700</b>	<b>\$8,688</b>
<b>Fees</b>	Dues/Memberships	1,315	525	790
	<b>Total Fees</b>	<b>\$1,315</b>	<b>\$525</b>	<b>\$790</b>
<b>Utilities</b>	Cell phones	900	-	900
	<b>Total Utilities</b>	<b>\$900</b>	<b>\$0</b>	<b>\$900</b>
<b>Materials</b>	Postage	300	-	300
	Book Purchase	100	100	-
	Equipment/Software <\$5k	500	-	500
	Advertising	2,079	1,079	1,000
	Subscriptions	8,250	-	8,250
	<b>Total Materials</b>	<b>\$11,229</b>	<b>\$1,179</b>	<b>\$10,050</b>
<b>Other</b>	Events & Awards	8,936	-	8,936
	Trip Reduction Program	120	-	120
	Employee Processing	312	-	312
	Interview Expenses	1,000	500	500
	<b>Total Other</b>	<b>\$10,368</b>	<b>\$500</b>	<b>\$9,868</b>
<b>Expenditures:</b>		<b>\$406,632</b>		<b>\$399,728</b>
<b>Scenario Reduction Total:</b>			<b>\$6,904</b>	

<b>Information Technology</b>		<b>Base FY12</b>	<b>Recommended Reductions</b>	<b>FY12 Budget</b>
<b>Salaries</b>		627,114	192,501	434,613
	<b>Total Salaries</b>	<b>\$627,114</b>	<b>\$192,501</b>	<b>\$434,613</b>
<b>Fringes</b>		200,673	39,515	161,158
	<b>Total Fringes</b>	<b>\$200,673</b>	<b>\$39,515</b>	<b>\$161,158</b>
<b>Professional Services</b>	Software support	146,910	2,650	144,260
	Lease of equipment including computers	85,500	12,000	73,500
	New Contract	0	(30,000)	30,000
	<b>Total Professional Services</b>	<b>\$232,410</b>	<b>\$(15,350)</b>	<b>\$247,760</b>
<b>Professional Development</b>	For all staff in IT division	15,100	4,000	11,100
	<b>Total Professional Development</b>	<b>\$15,100</b>	<b>\$4,000</b>	<b>\$11,100</b>
<b>Fees</b>	Dues/Memberships	775	-	775
	License and fees	525	-	525
	<b>Total Fees</b>	<b>\$1,300</b>	<b>\$0</b>	<b>\$1,300</b>
<b>Utilities</b>	Cell phones	6,600	3,000	3,600
	Telephone service Town wide	65,050	-	65,050
	<b>Total Utilities</b>	<b>\$71,650</b>	<b>\$3,000</b>	<b>\$68,650</b>
<b>Maintenance / Repairs</b>	Software / hardware	123,700	-	123,700
	IKON	43,000	-	43,000
	<b>Total Maintenance &amp; Repairs</b>	<b>\$166,700</b>	<b>\$0</b>	<b>\$166,700</b>
<b>Materials</b>	Postage	200	-	200
	Computer supplies	15,000	-	15,000
	Software	25,300	-	25,300
	Printer supplies	10,000	-	10,000
	Equipment <5k	4,100	-	4,100
	Book Purchase	250	-	250
	Subscriptions	10	-	10
	<b>Total Materials</b>	<b>\$54,860</b>	<b>\$0</b>	<b>\$54,860</b>
<b>Expenditures:</b>		<b>\$1,369,807.00</b>		<b>\$1,146,141.00</b>
<b>Scenario Reduction Total:</b>			<b>\$223,666.00</b>	

Development Services		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		3,008,657	908,461	2,100,196
	<b>Total Salaries</b>	<b>\$3,008,657</b>	<b>\$908,461</b>	<b>\$2,100,196</b>
<b>Fringes</b>		996,802	302,976	693,826
	<b>Total Fringes</b>	<b>\$996,802</b>	<b>\$302,976</b>	<b>\$693,826</b>
<b>Professional Services</b>	Contractual	76,671	(400,000)	476,671
	Translation	200	200	-
	<b>Total Professional Services</b>	<b>\$76,871</b>	<b>\$(399,800)</b>	<b>\$476,671</b>
<b>Professional Development</b>	For all staff in Development Services	34,200	-	34,200
	<b>Total Professional Development</b>	<b>\$34,200</b>	<b>\$0</b>	<b>\$34,200</b>
<b>Fees</b>	Dues/Memberships	7,465	1,551	5,914
	License/Fee	1,775	-	1,775
	<b>Total Fees</b>	<b>\$9,240</b>	<b>\$1,551</b>	<b>\$7,689</b>
<b>Utilities</b>	Cell phones	17,440	4,478	12,962
	<b>Total Utilities</b>	<b>\$17,440</b>	<b>\$4,478</b>	<b>\$12,962</b>
<b>Materials</b>	Postage	5,636	2,922	2,714
	Book Purchase	1,406	800	606
	Supplies (Office, Shop, Janitorial, Maintenance, Landscape)	205,299	13,952	191,347
	Gasoline	125,000	-	125,000
	Repairs	319,268	34,000	285,268
	Equipment <\$5k	12,075	5,757	6,318
	Employee Uniforms	7,850	4,560	3,290
	Subscriptions	3,135	1,512	1,623
	<b>Total Materials</b>	<b>\$679,669</b>	<b>\$63,503</b>	<b>\$616,166</b>
<b>Other</b>	Community Outreach	9,550	6,000	3,550
	PM10 Construction Services	15,000	1,320	13,680
	<b>Total Other</b>	<b>\$24,550</b>	<b>\$7,320</b>	<b>\$17,230</b>
<b>Expenditures:</b>		<b>\$4,847,429</b>		<b>\$3,958,940</b>
<b>Scenario Reduction Total:</b>			<b>\$888,489</b>	

<b>Grounds Maintenance</b>		<b>Base FY12</b>	<b>Recommended Reductions</b>	<b>FY12 Budget</b>
<b>Salaries</b>	Salaries	750,306	280,209	470,097
	Overtime	10,000	6,000	4,000
	<b>Total Salaries</b>	<b>\$760,306</b>	<b>\$286,209</b>	<b>\$474,097</b>
<b>Fringes</b>		300,785	92,706	208,079
	<b>Total Fringes</b>	<b>\$300,785</b>	<b>\$92,706</b>	<b>\$208,079</b>
<b>Professional Services</b>	Contractual	27,000	14,000	13,000
	<b>Total Professional Services</b>	<b>\$27,000</b>	<b>\$14,000</b>	<b>\$13,000</b>
<b>Professional Development</b>	For all staff in division	4,400	2,400	2,000
	<b>Total Professional Development</b>	<b>\$4,400</b>	<b>\$2,400</b>	<b>\$2,000</b>
<b>Fees</b>	Dues/Memberships	1,500	1,000	500
	License/Fees	1,000	-	1,000
	Equipment Lease	25,000	1,000	24,000
	<b>Total Fees</b>	<b>\$27,500</b>	<b>\$2,000</b>	<b>\$25,500</b>
<b>Utilities</b>	Cell phones	6,000	500	5,500
	Wireless connection in DMP	2,200	-	2,200
	<b>Total Utilities</b>	<b>\$8,200</b>	<b>\$500</b>	<b>\$7,700</b>
<b>Materials</b>	Shop & Miscellaneous Supplies	2,400	1,400	1,000
	Uniforms	6,000	1,700	4,300
	Landscape Supplies	47,150	10,000	37,150
	<b>Total Materials</b>	<b>\$55,550</b>	<b>\$13,100</b>	<b>\$42,450</b>
<b>Maintenance &amp; Repairs</b>	Playground and Park Amenities, Wash, PM10, Signs, & Fountain	306,750	71,350	235,400
	<b>Total M&amp;R</b>	<b>\$306,750</b>	<b>\$71,350</b>	<b>\$235,400</b>
<b>Expenditures:</b>		<b>\$1,490,491</b>		<b>\$1,008,226</b>
<b>Scenario Reduction Total:</b>			<b>\$482,265</b>	



Recreation Programs		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		421,734	174,064	247,670
	New Staffing Recommendation		(91,359)	91,359
	<b>Total Salaries</b>	<b>\$421,734</b>	<b>\$82,705</b>	<b>\$339,029</b>
<b>Fringes</b>		130,741	61,061	69,680
	New Staffing Recommendation		(10,151)	10,151
	<b>Total Fringes</b>	<b>\$130,741</b>	<b>\$50,910</b>	<b>\$79,831</b>
<b>Fees</b>	Dues/Memberships	1,375		1,375
	<b>Total Fees</b>	<b>\$1,375</b>	<b>\$0</b>	<b>\$1,375</b>
<b>Utilities</b>	Cell phones	3,000		3,000
	<b>Total Utilities</b>	<b>\$3,000</b>	<b>\$0</b>	<b>\$3,000</b>
<b>Materials</b>	Postage	500		500
	<b>Total Materials</b>	<b>\$500</b>	<b>\$0</b>	<b>\$500</b>
<b>Other</b>	Youth Programs	46,965	26,045	20,920
	Adult Programs	14,125		14,125
	Contracted Classes	48,280		48,280
	<b>Total Other</b>	<b>\$109,370</b>	<b>\$26,045</b>	<b>\$83,325</b>
<b>Expenditures:</b>		<b>\$666,720</b>		<b>\$507,060</b>
<b>Scenario Reduction Total:</b>			<b>\$159,660</b>	
<b>Revenue Reduction</b>			<b>\$(19,356)</b>	

Community Events		Base FY12	Recommended Reductions	FY12 Budget
<b>Events</b>		78,673	42,918	35,755
	<b>Total Events</b>	<b>\$78,673</b>	<b>\$42,918</b>	<b>\$35,755</b>
<b>Expenditures:</b>		<b>\$78,673</b>		<b>\$35,755</b>
<b>Scenario Reduction Total:</b>			<b>\$42,918</b>	

\* Reflects 2 events (Trunk or Treat & Passport to Discovery), events are fully offset by outside revenue.

Parks Admin		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		280,625	42,388	238,237
	<b>Total Salaries</b>	<b>\$280,625</b>	<b>\$42,388</b>	<b>\$238,237</b>
<b>Fringes</b>		78,520	17,112	61,408
	<b>Total Fringes</b>	<b>\$78,520</b>	<b>\$17,112</b>	<b>\$61,408</b>
<b>Professional Development</b>	For all staff in division	7,965	-	7,965
	<b>Total Professional Development</b>	<b>\$7,965</b>	<b>\$0</b>	<b>\$7,965</b>
<b>Fees</b>	Dues/Memberships	385	-	385
	License / Fee	5,000	-	5,000
	<b>Total Fees</b>	<b>\$5,385</b>	<b>\$0</b>	<b>\$5,385</b>
<b>Utilities</b>	Cell phones	600	-	600
	<b>Total Utilities</b>	<b>\$600</b>	<b>\$0</b>	<b>\$600</b>
<b>Materials</b>	Postage	6,500	-	6,500
	Office Supplies	5,000	2,050	2,950
	Equipment <\$5k	450	450	-
	Book Purchase	200	-	200
	<b>Total Materials</b>	<b>\$12,150</b>	<b>\$2,500</b>	<b>\$9,650</b>
<b>Other</b>	PRAC meeting supplies	100	-	100
	<b>Total Other</b>	<b>\$100</b>	<b>\$0</b>	<b>\$100</b>
<b>Expenditures:</b>		<b>\$385,345</b>		<b>\$323,345</b>
<b>Scenario Reduction Total:</b>			<b>\$62,000</b>	

<b>Horseshoe Park &amp; Equestrial Centre</b>		<b>Base FY12</b>	<b>Recommended Reductions</b>	<b>FY12 Budget</b>
<b>Salaries</b>		275,720	17,311	258,409
	<b>Total Salaries</b>	<b>\$275,720.00</b>	<b>\$17,311.00</b>	<b>\$258,409.00</b>
<b>Fringes</b>		98,271	6,389	91,882
	<b>Total Fringes</b>	<b>\$98,271</b>	<b>\$6,389</b>	<b>\$91,882</b>
<b>Professional Services</b>	Other services - including bee removal, gopher control, lighting replacements, irrigation pump at HPEC	10,000	2,000	8,000
	New laborer contract	35,000	-	35,000
	Audio for new barn - HPEC	20,000	20,000	-
	Marketing	49,825	-	49,825
	<b>Total Professional Services</b>	<b>\$114,825.00</b>	<b>\$22,000.00</b>	<b>\$92,825.00</b>
<b>Professional Development</b>	For all staff in division	5,400	2,600	2,800
	<b>Total Professional Development</b>	<b>\$5,400.00</b>	<b>\$2,600.00</b>	<b>\$2,800.00</b>
<b>Fees</b>	Dues/Memberships	750		750
	Fee	1,000		1,000
	Liquor License	200		200
	<b>Total Fees</b>	<b>\$1,950.00</b>	<b>\$0.00</b>	<b>\$1,950.00</b>
<b>Utilities</b>	Cell phones	3,000		3,000
	Utilities - HPEC	98,050		98,050
	Liability Insurance	12,000	3,500	8,500
	<b>Total Utilities</b>	<b>\$113,050.00</b>	<b>\$3,500.00</b>	<b>\$109,550.00</b>
<b>Materials</b>	Postage	350		350
	Book Purchase	100		100
	Livestock	5,000		5,000
	Uniforms	2,000		2,000
	Supplies including office, shop, stalls, landscape, safety	30,550	4,500	26,050
	Gasoline	19,300		19,300
	Tools	2,500		2,500
	Equipment <\$5k	5,500	1,050	4,450
	Subscriptions	100		100
	<b>Total Materials</b>	<b>\$65,400.00</b>	<b>\$5,550.00</b>	<b>\$59,850.00</b>
<b>Maintenance &amp; Repairs</b>	Arena Maintenance	17,000		17,000
	Equipment Repair	5,500	4,000	1,500
	Miscellaneous including PA system, HVAC, fence & drag	40,150	29,650	10,500
	<b>Total M&amp;R</b>	<b>\$62,650</b>	<b>\$33,650</b>	<b>\$29,000</b>
<b>Expenditures:</b>		<b>\$737,266</b>		<b>\$646,266</b>
<b>Scenario Reduction Total:</b>			<b>\$91,000</b>	

<b>Economic Development *</b>		<b>Base FY12</b>	<b>Recommended Reductions</b>	<b>FY12 Budget</b>
<b>Salaries</b>		522,857	116,008	406,849
	<b>Total Salaries</b>	<b>\$522,857</b>	<b>\$116,008</b>	<b>\$406,849</b>
<b>Fringes</b>		154,534	21,730	132,804
	<b>Total Fringes</b>	<b>\$154,534</b>	<b>\$21,730</b>	<b>\$132,804</b>
<b>Professional Services</b>	Photography Contract	3,000	3,000	-
	GPEC	9,100	-	9,100
	Video Consultant Contract	34,880	5,000	29,880
	Vision Internet Enhancements	7,500	-	7,500
	Small Business Program	1,400	-	1,400
	New Professional Services Contract	0	(25,000)	25,000
	<b>Total Professional Services</b>	<b>\$55,880</b>	<b>\$(17,000)</b>	<b>\$72,880</b>
<b>Professional Development</b>	For all staff in division	22,215	15,800	6,415
	<b>Total Professional Development</b>	<b>\$22,215</b>	<b>\$15,800</b>	<b>\$6,415</b>
<b>Fees</b>	Dues/Memberships	3,770	-	3,770
	License / Fees	1,000	-	1,000
	<b>Total Fees</b>	<b>\$4,770</b>	<b>\$0</b>	<b>\$4,770</b>
<b>Utilities</b>	Cell phones	2,400	-	2,400
	<b>Total Utilities</b>	<b>\$2,400</b>	<b>\$0</b>	<b>\$2,400</b>
<b>Materials</b>	Postage	1,300	-	1,300
	Book Purchase	300	-	300
	Printing (Town Wide)	75,000	-	75,000
	Office Supplies 2nd floor DSB	10,000	-	10,000
	Subscriptions	680	-	680
	Maintenance & Repairs	1,500	-	1,500
	<b>Total Materials</b>	<b>\$88,780</b>	<b>\$0</b>	<b>\$88,780</b>
<b>Other</b>	Community Outreach	8,050	-	8,050
	Marketing	44,950	-	44,950
	<b>Total Other</b>	<b>\$53,000</b>	<b>\$0</b>	<b>\$53,000</b>
<b>Expenditures:</b>		<b>\$904,436</b>		<b>\$767,898</b>
<b>Scenario Reduction Total:</b>			<b>\$136,538</b>	

\* Including Marketing & Communications

Sewer Utility		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>	Salaries	226,456	59,452	167,004
	<b>Total Salaries</b>	<b>\$226,456</b>	<b>\$59,452</b>	<b>\$167,004</b>
<b>Fringes</b>		101,934	21,707	80,227
	<b>Total Fringes</b>	<b>\$101,934</b>	<b>\$21,707</b>	<b>\$80,227</b>
<b>Professional Services</b>	Contractual	19,800	-	19,800
	Camera Service & Video Inspections	40,000	6,714	33,286
	Master Plan Update	50,000	20,000	30,000
	Design Service	25,000	-	25,000
	Billing Service	154,200	-	154,200
	<b>Total Professional Services</b>	<b>\$289,000</b>	<b>\$26,714</b>	<b>\$262,286</b>
<b>Professional Development</b>	For all staff in division	9,805	-	9,805
	<b>Total Professional Development</b>	<b>\$9,805</b>	<b>\$0</b>	<b>\$9,805</b>
<b>Fees</b>	Dues/Memberships	620	-	620
	License/Fees	14,535	-	14,535
	<b>Total Fees</b>	<b>\$15,155</b>	<b>\$0</b>	<b>\$15,155</b>
<b>Utilities</b>	Cell phones	2,990	-	2,990
	Electricity	4,200	-	4,200
	General (waste, pest control, telephone)	2,340	-	2,340
	Gasoline	21,600	-	21,600
	<b>Total Utilities</b>	<b>\$31,130</b>	<b>\$0</b>	<b>\$31,130</b>
<b>Materials</b>	Shop & Miscellaneous Supplies	9,960	-	9,960
	Uniforms	3,075	-	3,075
	Equipment <5,000	6,500	-	6,500
	Software / Support	6,500	-	6,500
	<b>Total Materials</b>	<b>\$26,035</b>	<b>\$0</b>	<b>\$26,035</b>
<b>Maintenance &amp; Repairs</b>	Corporate yard, vehicle, equipment	12,750	-	12,750
	Sewer	312,800	35,000	277,800
	<b>Total M&amp;R</b>	<b>\$325,550</b>	<b>\$35,000</b>	<b>\$290,550</b>
<b>Other</b>	Department Support	126,624	-	126,624
	LGIP Operating Maintenance	1,159,740	-	1,159,740
	Contingency	203,827	128,827	75,000
	LGIP Contingency	25,000	-	25,000
	LGIP Replacement Reserve	225,000	-	225,000
	<b>Total Other</b>	<b>\$1,740,191</b>	<b>\$128,827</b>	<b>\$1,611,364</b>
<b>Expenditures:</b>		<b>\$2,765,256</b>		<b>\$2,493,556</b>
<b>Scenario Reduction Total:</b>			<b>\$271,700</b>	

Water Division		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>	Salaries	1,172,218	133,840	1,038,378
	<b>Total Salaries</b>	<b>\$1,172,218</b>	<b>\$133,840</b>	<b>\$1,038,378</b>
<b>Fringes</b>		475,943	50,549	425,394
	<b>Total Fringes</b>	<b>\$475,943</b>	<b>\$50,549</b>	<b>\$425,394</b>
<b>Professional Services</b>	Contractual	43,700	10,000	33,700
	Water Resources	42,075	5,000	37,075
	Insurance	29,180	-	29,180
	<b>Total Professional Services</b>	<b>\$114,955</b>	<b>\$15,000</b>	<b>\$99,955</b>
<b>Professional Development</b>	For all staff in division	15,750	2,300	13,450
	<b>Total Professional Development</b>	<b>\$15,750</b>	<b>\$2,300</b>	<b>\$13,450</b>
<b>Fees</b>	Dues/Memberships	3,180	180	3,000
	License/Fees	106,530	-	106,530
	Department Water Resources	50,000	-	50,000
	Lease Equipment / Building	177,050	-	177,050
	<b>Total Fees</b>	<b>\$336,760</b>	<b>\$180</b>	<b>\$336,580</b>
<b>Utilities</b>	Cell phones	21,720	5,000	16,720
	Utilities	4,750	-	4,750
	Electricity	775,000	25,000	750,000
	Gasoline	86,400	-	86,400
	Irrigation	84,000	-	84,000
	<b>Total Utilities</b>	<b>\$971,870</b>	<b>\$30,000</b>	<b>\$941,870</b>
<b>Materials</b>	Shop & Miscellaneous Supplies	91,550	37,200	54,350
	Meter / Fittings / Water Dist. Parts	204,700	6,546	198,154
	Printing	76,800	6,250	70,550
	Software / Support	59,700	30,500	29,200
	Uniforms	12,900	1,400	11,500
	<b>Total Materials</b>	<b>\$445,650</b>	<b>\$81,896</b>	<b>\$363,754</b>
<b>Maintenance &amp; Repairs</b>	Building, A/C	2,250	500	1,750
	Well Site	353,013	2,500	350,513
	Vehicle	27,000	7,415	19,585
	<b>Total M&amp;R</b>	<b>\$382,263</b>	<b>\$10,415</b>	<b>\$371,848</b>
<b>Other</b>	Contingency	147,069	56,233	90,836
	Water Conservation Program	27,000	8,500	18,500
	Mainline Agreements	380,000	-	380,000
	Loan WIFA	2,920,000	-	2,920,000
	Departmental Support	800,604	-	800,604
	Bad Debt	32,000	-	32,000
	<b>Total Other</b>	<b>\$4,306,673</b>	<b>\$64,733</b>	<b>\$4,241,940</b>
<b>Expenditures:</b>		<b>\$8,222,082</b>		<b>\$7,833,169</b>
<b>Scenario Reduction Total:</b>			<b>\$388,913</b>	

Emergency Services		Base FY12	Recommended Reductions	FY12 Budget
<b>Salaries</b>		2,292,864	140,780	2,152,084
	Overtime	198,712	103,500	95,212
	<b>Total Salaries</b>	<b>\$2,491,576</b>	<b>\$244,280</b>	<b>\$2,247,296</b>
<b>Fringes</b>		771,925	47,540	724,385
	<b>Total Fringes</b>	<b>\$771,925</b>	<b>\$47,540</b>	<b>\$724,385</b>
<b>Professional Services</b>				
	Contractual	24,747	-	24,747
	Liability Insurance	52,500	-	52,500
	Dispatch Service	80,000	-	80,000
	Legal Services	20,000	-	20,000
	TOPAZ	9,223	-	9,223
	Annual Medical Exams	19,500	-	19,500
	Chandler IGA	2,000	-	2,000
	Gilbert IGA	109,000	30,000	79,000
	Data Services	15,500	-	15,500
	MCSO Contact *	2,000,000	473,741	1,526,259
	<b>Total Professional Services</b>	<b>\$2,332,470</b>	<b>\$503,741</b>	<b>\$1,828,729</b>
<b>Professional Development</b>				
	For all staff in department	23,050	500	22,550
	<b>Total Professional Development</b>	<b>\$23,050</b>	<b>\$500</b>	<b>\$22,550</b>
<b>Fees</b>				
	Dues/Memberships	2,965	550	2,415
	<b>Total Fees</b>	<b>\$2,965</b>	<b>\$550</b>	<b>\$2,415</b>
<b>Utilities</b>				
	Cell phones	6,020	420	5,600
	Gasoline	78,000	-	78,000
	Fire Stations and MCSO Utilities	63,048	-	63,048
	<b>Total Utilities</b>	<b>\$147,068</b>	<b>\$420</b>	<b>\$146,648</b>
<b>Materials</b>				
	Medical Equipment Replacement & Supplies	52,000	37,000	15,000
	Public Safety (Technical rescue response, Hazardous material response, Personnel accountability system, ect. )	12,000	-	12,000
	Uniforms and Protective Clothing	31,000	-	31,000
	Supplies (office, facility, janitorial)	19,150	-	19,150
	Equipment <\$5k	24,000	1,500	22,500

	Major Equipment	12,000	-	12,000
	Printing	3,250	400	2,850
	Postage	650	-	650
	Book Purchase	3,000	300	2,700
	Miscellaneous Supplies	2,500	300	2,200
	Equipment Rental	20,700	-	20,700
	Subscriptions	1,660	100	1,560
	Roll Up of Savings	-	15,500	(15,500)
	<b>Total Materials</b>	<b>\$181,910</b>	<b>\$55,100</b>	<b>\$126,810</b>
<b>Maintenance &amp; Repairs</b>	Building, A/C, Equipment	30,080	100	29,980
	<b>Total M&amp;R</b>	<b>\$30,080</b>	<b>\$100</b>	<b>\$29,980</b>
<b>Community Outreach</b>	Special Events, Rewards	5,400	-	5,400
	CERT Program	5,500	-	5,500
	<b>Total Community Outreach</b>	<b>\$10,900</b>	<b>\$0</b>	<b>\$10,900</b>
<b>Other</b>	Jail Fees	1,000	-	1,000
	Crime Prevention	5,000	-	5,000
	Animal Control	18,969	-	18,969
	Department Support	380,645	-	380,645
	<b>Total Other</b>	<b>\$405,614</b>	<b>\$0</b>	<b>\$405,614</b>

<b>Expenditures:</b>	<b>\$6,397,558</b>	<b>\$5,545,327</b>
<b>Scenario Reduction Total:</b>		<b>\$852,231</b>

<b>Public Safety Development</b>	<b>Base FY12</b>	<b>Recommended Reductions</b>	<b>FY12 Budget</b>
<b>Professional Services</b>			
MCSO Contract *	389,291	33,485	355,806
<b>Total Professional Services</b>	<b>\$389,291</b>	<b>\$33,485</b>	<b>\$355,806</b>

<b>Expenditures:</b>	<b>\$389,291</b>	<b>\$355,806</b>
<b>Scenario Reduction Total:</b>		<b>\$33,485</b>

\* Total MCSO Contract Reduction is equal to \$507,226





TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT

Projection: 20122

FUND 205 - WASTE WATER DEVELOPMENT

DESCRIPTION	2012	2013	2014	2015	2016
DEVELOPMENT IMPACT FEES	853,000	1,005,000	1,053,000	1,133,000	1,292,000
LGIP INTEREST	-	-	-	-	-
TRANSFER IN	-	-	-	-	-
FUND BALANCE	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>853,000</b>	<b>1,005,000</b>	<b>1,053,000</b>	<b>1,133,000</b>	<b>1,292,000</b>
DESIGN SERVICES	-	-	-	-	-
CONSTRUCTION SERVICES	353,936	283,205	-	-	-
LOAN	1,114,185	2,921,960	2,920,695	2,919,383	2,918,023
LOAN	401,518	398,305	399,518	400,255	400,885
LOAN PAYMENT	331,604	331,604	331,604	331,604	331,604
<b>TOTAL EXPENSE</b>	<b>2,201,243</b>	<b>3,935,074</b>	<b>3,651,817</b>	<b>3,651,242</b>	<b>3,650,512</b>
<b>GRAND TOTAL</b>	<b>(1,348,243)</b>	<b>(2,930,074)</b>	<b>(2,598,817)</b>	<b>(2,518,242)</b>	<b>(2,358,512)</b>



**TOWN OF QUEEN CREEK  
CAPITAL BUDGET DETAIL**

Projection 20122

**FUND 205 - WASTE WATER**

CONSTRUCTION SERVICES

WW011	\$283,205
IGA TO SHARE CAPACITY/CONSTRUCTION COSTS OF OCOTILLO ROAD 15" SEWER LINES TOWN RESPONSIBILITY \$1,416,023.94 PAYABLE IN 5 ANNUAL PAYMENTS PAYMENT 4 OF 5	
WWT06	\$70,731
TOWN OBLIGATION FOR GREENFIELD ROAD IMPROVEMENTS RELATED TO GWRP CONSTRUCTION TOWN RESPONSIBILITY \$212,190.72 PAYABLE IN 3 ANNUAL PAYMENTS PAYMENT 3 OF 3	



TOWN OF QUEEN CREEK  
UNFUNDED CAPITAL

FUND 205 - WASTE WATER

PROJECT	DESCRIPTION	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	TOTAL PROJECT COST
WW009	Interceptor Sewer (Phase II)	\$ 1,100,000					\$ 1,100,000
WW009	Interceptor Sewer (Phase III)			\$ 700,000			\$ 700,000
WW010	Power Road: Lift Station - Ocotillo	\$ 1,500,000					\$ 1,500,000
WW015	Cloud Road: Ellsworth - 220th Street		\$ 680,000				\$ 680,000
WW025	Ocotillo Road: 188th - Power					\$ 500,000	\$ 500,000
WW027	Cloud Road: Signal Butte - 220th Street		\$ 750,000				\$ 750,000
WW029	Signal Butte Road: Riggs - Cloud				\$ 500,000		\$ 500,000
WW034	Rittenhouse FCD Channel					\$ 2,000,000	\$ 2,000,000
RW001	Water Reuse Plan (Phase I)				\$ 7,000,000		\$ 7,000,000
		\$ 2,600,000	\$ 1,430,000	\$ 700,000	\$ 7,500,000	\$ 2,500,000	\$ 14,730,000



TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT

Projection: 20122

**FUND 305 - DRAINAGE & TRANSPORTATION**

DESCRIPTION	2012	2013	2014	2015	2016
REIMBURSEMENT FROM DEVELOPER	-	-	-	-	-
GRANTS/TRUSTS	-	-	-	-	-
REFUND/REIMBURSEMENT REVENUE	-	-	-	-	-
GOVERNMENT AGENCY REIMBURSEMENT	145,055	-	-	-	-
LGIP-CONSTRUCTION SALES TAX 2%	965,000	988,000	993,000	995,000	997,000
INTEREST INCOME	143,000	143,000	143,000	143,000	143,000
LGIP INTEREST-CONST. SALES TAX	-	-	-	-	-
TRANSFER IN	156,000	269,000	449,000	283,000	308,000
FUND BALANCE	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>1,409,055</b>	<b>1,400,000</b>	<b>1,585,000</b>	<b>1,421,000</b>	<b>1,448,000</b>
PERMANENT SALARIES	-	-	-	-	-
HEALTH/LIFE INSURANCE REIMB.	-	-	-	-	-
FICA ER CONTRIBUTIONS	-	-	-	-	-
MEDICARE ER CONTRIBUTIONS	-	-	-	-	-
AZ ST RETIREMENT ER CONTRIB	-	-	-	-	-
STATE UNEMPLOYMENT TAX	-	-	-	-	-
WORKMAN'S COMPENSATION	-	-	-	-	-
PROFESSIONAL AND TECHNICAL SER	54,000	54,000	54,000	54,000	54,000
DESIGN SERVICES	-	-	-	-	-
LAND ACQUISITION	-	-	-	-	-
MAJOR EQUIPMENT >5,000	83,427	-	-	-	-
ID DEBT SERVICE TRANSFER	2,039,655	2,036,740	2,037,403	2,038,728	2,037,933
CONSTRUCTION SERVICES	206,628	-	-	-	-
FUND BALANCE	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-
LOAN PAYMENT-BOND	647,547	649,549	647,645	648,780	649,409
<b>TOTAL EXPENSE</b>	<b>3,031,257</b>	<b>2,740,289</b>	<b>2,739,048</b>	<b>2,741,508</b>	<b>2,741,342</b>
<b>GRAND TOTAL</b>	<b>(1,622,202)</b>	<b>(1,340,289)</b>	<b>(1,154,048)</b>	<b>(1,320,508)</b>	<b>(1,293,342)</b>



**TOWN OF QUEEN CREEK  
CAPITAL BUDGET DETAIL**

Projection 20122

**FUND 305 - DRAINAGE & TRANSPORTATION**

PROFESSIONAL AND TECHNICAL SER

LOBBIEST \$54,000

MAJOR EQUIPMENT >5K

STREET SWEEPER \$83,427  
MAG CMAQ GRANT - REIMBURSABLE  
MATCH OF \$5,043 LOCATED IN HURF FUND 401

CONSTRUCTION SERVICES

A1103 \$61,628  
EMPIRE/HUNT RD IMPROVEMENT PROJECT  
FROM POWER TO GARY RE-STRIPING  
HSIP CAAG REIMBURSABLE GRANT  
NO MATCH REQUIRED

I0046 \$145,000  
RITTENHOUSE @ VILLAGE LOOP SOUTH  
INTERSECTION IMPROVEMENT PROJECT  
TRAFFIC SIGNAL INSTALLATION



TOWN OF QUEEN CREEK  
UNFUNDED CAPITAL

FUND 305 - DRAINAGE & TRANSPORTATION

PROJECT	DESCRIPTION	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	TOTAL PROJECT COST
D0006	Chandler Heights to Crismon		\$ 300,000	\$ 300,000	\$ 300,000		\$ 900,000
D0008	Rancho Jardines @ 188th Street		\$ 200,000	\$ 200,000			\$ 400,000
D0009	Ellsworth @ Germann			\$ 125,000			\$ 125,000
I0024	Chandler Heights @ Sossaman		\$ 390,000	\$ 373,887			\$ 763,887
I0029	Ellsworth @ Sierra Park			\$ 23,337			\$ 23,337
I0041	Maya @ Ellsworth	\$ 150,000					
I0046	Rittenhouse @ Village Loop South		\$ 125,000				\$ 125,000
I0048	Ocotillo @ 220th Street			\$ 383,500			\$ 383,500
I0061	Ocotillo @ Victoria					\$ 383,500	\$ 383,500
A0001	Town Center: Ellsworth Rd Rittenhouse to Ocotillo	\$ 400,152					
A0002	Town Center: Ocotillo Road-Loop - Loop	\$ 231,521	\$ 3,000,000	\$ 3,000,000			\$ 6,231,521
A0005	Town Center: Traffic Signal Retrofit					\$ 600,000	\$ 600,000
A0109	Ocotillo Road: UPRR - Signal Butte		\$ 131,820	\$ 958,968			\$ 1,090,788
A0301	Rittenhouse Road: West Rittenhouse Road					\$ 9,511,452	\$ 9,511,452
A0302	Rittenhouse Road: 214th Street - Bridge				\$ 367,519	\$ 2,827,067	\$ 3,194,586
A0303	Rittenhouse Road: Bridge - Riggs				\$ 478,704	\$ 3,921,296	\$ 4,400,000
A0304	198th St Center Turn Lane	\$ 160,000					
A0401	Hawes Road: Rittenhouse - Victoria			\$ 191,007	\$ 1,122,455		\$ 1,313,462
A0404	Hawes Road: Victoria Frontage (1/2 mile)			\$ 153,042	\$ 1,177,245		\$ 1,330,287
A0901	Signal Butte Road: Germann - Emperor Estates					\$ 2,805,366	\$ 2,805,366
		\$ 941,672	\$ 4,146,820	\$ 5,708,741	\$ 3,445,923	\$ 20,048,681	\$ 33,581,686



TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT

Projection: 20122

FUND 401 - STREET PROJECTS-HURF

DESCRIPTION	2012	2013	2014	2015	2016
PINAL COUNTY TAX COLLECTION	8,000	8,000	8,000	8,000	8,000
HURF FUNDS	1,327,292	1,506,000	1,536,000	1,567,000	1,598,000
MISCELLANEOUS REVENUE	-	-	-	-	-
LGIP INTEREST-ST. PROJECT HURF	-	-	-	-	-
TRANSFER IN	-	-	-	-	-
FUND BALANCE	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>1,335,292</b>	<b>1,514,000</b>	<b>1,544,000</b>	<b>1,575,000</b>	<b>1,606,000</b>
PROFESSIONAL AND TECHNICAL SER	-	-	-	-	-
STREET MAINTENANCE/REPAIRS	1,194,957	1,514,000	1,544,000	1,575,000	1,606,000
VEHICLE MAINT/REPAIR	-	-	-	-	-
MAJOR EQUIPMENT >5,000	5,043	-	-	-	-
EQUIPMENT <5,000	-	-	-	-	-
CONSTRUCTION SERVICES	-	-	-	-	-
STREET & ROAD CONSTRUCTION	-	-	-	-	-
<b>TOTAL EXPENSE</b>	<b>1,200,000</b>	<b>1,514,000</b>	<b>1,544,000</b>	<b>1,575,000</b>	<b>1,606,000</b>
<b>GRAND TOTAL</b>	<b>135,292</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT

Projection: 20122

**FUND 435 - TRANSPORTATION DEVELOPMENT**

DESCRIPTION	2012	2013	2014	2015	2016
GOVERNMENT AGENCY REIMBURSEMENT	-	-	-	-	-
DEVELOPMENT IMPACT FEES	156,000	269,000	449,000	283,000	308,000
LGIP INTEREST	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>156,000</b>	<b>269,000</b>	<b>449,000</b>	<b>283,000</b>	<b>308,000</b>
FUND BALANCE	-	-	-	-	-
TRANSFERS OUT	156,000	269,000	449,000	283,000	308,000
<b>TOTAL EXPENSE</b>	<b>156,000</b>	<b>269,000</b>	<b>449,000</b>	<b>283,000</b>	<b>308,000</b>
<b>GRAND TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>





TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT

Projection: 20122

**FUND 420 - PARKS, OPEN SPACE RECREATION**

DESCRIPTION	2012	2013	2014	2015	2016
REIMBURSEMENT FROM DEVELOPER	-	-	-	-	-
DEVELOPMENT IMPACT FEES	915,000	1,058,015	1,142,656	1,234,069	1,414,372
LOAN PROCEEDS-GADA	-	-	-	-	-
GRANT PROCEEDS	117,875	-	-	-	-
LGIP INTEREST	-	-	-	-	-
TRANSFER IN	86,270	86,270	86,270	86,270	86,270
FUND BALANCE	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>1,119,145</b>	<b>1,144,285</b>	<b>1,228,926</b>	<b>1,320,339</b>	<b>1,500,642</b>
FICA ER CONTRIBUTIONS	-	-	-	-	-
MEDICARE ER CONTRIBUTIONS	-	-	-	-	-
AZ ST RETIREMENT ER CONTRIB	-	-	-	-	-
PROFESSIONAL AND TECHNICAL SER	5,000	5,000	5,000	5,000	5,000
DESIGN SERVICES	-	-	-	-	-
EQUIPMENT/SITE IMPROVEMENTS	-	-	-	-	-
LOAN PAYMENT-GADA	170,575	171,475	172,175	167,775	167,700
CONSTRUCTION SERVICES	120,000	-	-	-	-
PARK CONSTRUCTION	-	-	-	-	-
PROFESSIONAL AND TECHNICAL SER	-	-	-	-	-
PARK CONSTRUCTION	-	-	-	-	-
CONSTRUCTION SERVICES	-	-	-	-	-
EQUIPMENT/SITE IMPROVEMENTS	-	-	-	-	-
LOAN	990,366	993,428	990,516	992,251	993,213
<b>TOTAL EXPENSE</b>	<b>1,285,941</b>	<b>1,169,903</b>	<b>1,167,691</b>	<b>1,165,026</b>	<b>1,165,913</b>
<b>GRAND TOTAL</b>	<b>(166,796)</b>	<b>(25,618)</b>	<b>61,235</b>	<b>155,313</b>	<b>334,729</b>



**TOWN OF QUEEN CREEK  
CAPITAL BUDGET DETAIL**

Projection 20122

**FUND 420 - PARKS, TRAILS, OPEN SPACE RECREATION**

PROFESSIONAL AND TECHNICAL SER

QUEEN CREEK WASH MITIGATION MONITORING \$5,000

CONSTRUCTION SERVICES

TE001 \$120,000  
QUEEN CREEK WASH IMPROVEMENT PROJECT  
FROM DMP TO ELLSWORTH RD  
TRANSPORTATION ENHANCEMENT GRANT  
MATCH OF 5.7% ON FULL GRANT OF \$610,640  
MULTI YEAR PROJECT



TOWN OF QUEEN CREEK  
UNFUNDED CAPITAL

FUND 420 - PARKS, TRAILS, OPEN SPACE RECREATION

PROJECT	DESCRIPTION	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	TOTAL PROJECT COST
P0400	Horseshoe Park (100 Barn Stalls)	\$ 250,000					\$ 250,000
P0400	Horseshoe Park (40-50 RV Stalls)	\$ 225,000					\$ 225,000
P0400	Horseshoe Park: Overflow Parking (150 spaces)	\$ 250,000					\$ 250,000
P0400	Horseshoe Park: Concession Stand Expansion			\$ 150,000			\$ 150,000
P0400	Horseshoe Park: Show Office			\$ 150,000			\$ 150,000
P0400	Horseshoe Park: Paving (Entrance Roads)	\$ 298,000					\$ 298,000
P0500	Founders Park					\$ 1,500,000	\$ 1,500,000
P0502	Founders Park: Multi-Use Fields				\$ 409,417	\$ 1,438,120	\$ 1,847,537
P0503	Founders Park: Phase I Expansion				\$ 6,000,000	\$ 3,000,000	\$ 9,000,000
P0504	Founders Park: Phase II Expansion					\$ 10,600,000	\$ 10,600,000
P0601	New Community Park (Phase I)			\$ 13,200,000			\$ 13,200,000
D1213	Chandler Heights & Ellsworth Rd Pedestrian By-pass	\$ 550,000					\$ 550,000
		\$ 1,573,000	\$ -	\$ 13,500,000	\$ 6,409,417	\$ 16,538,120	\$ 38,020,537



TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT

Projection: 20122

FUND 430 - TOWN BUILDING & VEHICLES DEVEL

DESCRIPTION	2012	2013	2014	2015	2016
LGIP INTEREST	-	-	-	-	-
FUND BALANCE	-	-	-	-	-
DEVELOPMENT IMPACT FEES	307,000	388,000	483,000	437,000	493,000
<b>TOTAL REVENUE</b>	<b>307,000</b>	<b>388,000</b>	<b>483,000</b>	<b>437,000</b>	<b>493,000</b>
PROFESSIONAL AND TECHNICAL SER	-	-	-	-	-
MAJOR EQUIPMENT >5,000	-	-	-	-	-
EQUIPMENT <5,000	-	-	-	-	-
TRANSFERS OUT	39,270	39,270	39,270	39,270	39,270
EQUIPMENT<5,000	-	-	-	-	-
CONSTRUCTION SERVICES	-	-	-	-	-
LOAN	152,364	152,835	152,387	152,654	152,802
LOAN PAYMENT	534,212	535,012	535,412	535,284	534,492
<b>TOTAL EXPENSE</b>	<b>725,846</b>	<b>727,117</b>	<b>727,069</b>	<b>727,208</b>	<b>726,564</b>
<b>GRAND TOTAL</b>	<b>(418,846)</b>	<b>(339,117)</b>	<b>(244,069)</b>	<b>(290,208)</b>	<b>(233,564)</b>



**TOWN OF QUEEN CREEK  
UNFUNDED CAPITAL**

**FUND 430 - TOWN BUILDINGS & VEHICLES**

<b>PROJECT</b>	<b>DESCRIPTION</b>	<b>YEAR 1</b>	<b>YEAR 2</b>	<b>YEAR 3</b>	<b>YEAR 4</b>	<b>YEAR 5</b>	<b>TOTAL PROJECT COST</b>
IT006	MUNIS Enhancements	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
IT009	Offsite Disaster Site		\$ 75,000				\$ 75,000
IT010	Paper to Digital Transition			\$ 88,000			\$ 88,000
IT011	Town-Wide Work Order System			\$ 125,000			\$ 125,000
		\$ 20,000	\$ 95,000	\$ 233,000	\$ 20,000	\$ 20,000	\$ 388,000



TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT

Projection: 20122

**FUND 450 - FIRE DEVELOPMENT**

DESCRIPTION	2012	2013	2014	2015	2016
FIRE DEVELOPMENT IMPACT FEES	121,000	161,000	213,000	181,000	203,000
LGIP INTEREST	-	-	-	-	-
TRANSFER IN	-	-	-	-	-
FUND BALANCE	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>121,000</b>	<b>161,000</b>	<b>213,000</b>	<b>181,000</b>	<b>203,000</b>
LAND ACQUISITION	47,000	47,000	47,000	47,000	47,000
BUILDING IMPROVEMENTS	-	-	-	-	-
MAJOR EQUIPMENT >5,000	-	-	-	-	-
VEHICLES	320,000	320,000	179,000	179,000	179,000
TRANSFERS OUT	26,119	26,119	26,119	26,119	26,119
<b>TOTAL EXPENSE</b>	<b>393,119</b>	<b>393,119</b>	<b>252,119</b>	<b>252,119</b>	<b>252,119</b>
<b>GRAND TOTAL</b>	<b>(272,119)</b>	<b>(232,119)</b>	<b>(39,119)</b>	<b>(71,119)</b>	<b>(49,119)</b>



TOWN OF QUEEN CREEK  
UNFUNDED CAPITAL

FUND 450 - FIRE

PROJECT	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	TOTAL PROJECT COST
Fire Station #1 Design Services				\$ 741,000		\$ 741,000
Fire Station #1 Construction					\$ 3,900,000	\$ 3,900,000
Digital Alerting System FS #1 & FS #2		\$ 107,000				\$ 107,000
Transitional Response Vehicle		\$ 127,000				\$ 127,000
AED Program installed in Town Buildings			\$ 11,000			\$ 11,000
EOC Equipment (Mobile MCT Setup, phones, etc.)			\$ 21,800			\$ 21,800
Mobile Data System for vehicles		\$ 16,000				\$ 16,000
Multi-band Radios for Command vehicle (VHF Radios)		\$ 10,600				\$ 10,600
Radio Repeater(s)		\$ 21,200				\$ 21,200
Electronic Patient Care Reporting (EPCR)	\$ 56,000					\$ 56,000
	\$ 56,000	\$ 281,800	\$ 32,800	\$ 741,000	\$ 3,900,000	\$ 5,011,600



TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT

Projection: 20122

FUND 445 - PUBLIC SAFETY DEVELOPMENT

DESCRIPTION	2012	2013	2014	2015	2016
DEVELOPMENT IMPACT FEES	115,000	137,000	156,000	158,000	181,000
LGIP INTEREST	-	-	-	-	-
TRANSFER IN	-	-	-	-	-
FUND BALANCE	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>115,000</b>	<b>137,000</b>	<b>156,000</b>	<b>158,000</b>	<b>181,000</b>
SHERIFF SERVICES	389,291	393,000	397,000	401,000	405,000
BUILDING IMPROVEMENTS	-	-	-	-	-
<b>TOTAL EXPENSE</b>	<b>389,291</b>	<b>393,000</b>	<b>397,000</b>	<b>401,000</b>	<b>405,000</b>
<b>GRAND TOTAL</b>	<b>(274,291)</b>	<b>(256,000)</b>	<b>(241,000)</b>	<b>(243,000)</b>	<b>(224,000)</b>





TOWN OF QUEEN CREEK  
UNFUNDED CAPITAL

FUND 445 - PUBLIC SAFETY

PROJECT	YEAR 1	YEAR 2	YEAR 3	YEAR 4	YEAR 5	TOTAL PROJECT COST
Police Station Design Services			\$ 693,120			\$ 693,120
Police Station Construction				\$ 4,332,000		\$ 4,332,000
	\$ -	\$ -	\$ 693,120	\$ 4,332,000	\$ -	\$ 5,025,120



**TOWN OF QUEEN CREEK  
CAPITAL BUDGET REPORT**

Projection: 20122

**FUND 440 - LIBRARY DEVELOPMENT**

DESCRIPTION	2012	2013	2014	2015	2016
DEVELOPMENT IMPACT FEES	219,000	253,000	274,000	296,000	339,000
LGIP INTEREST	-	-	-	-	-
TRANSFER IN	-	-	-	-	-
FUND BALANCE	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>219,000</b>	<b>253,000</b>	<b>274,000</b>	<b>296,000</b>	<b>339,000</b>
PROFESSIONAL AND TECHNICAL SER	-	-	-	-	-
DEBT SERVICE PAYMENTS	115,000	112,000	110,000	111,000	111,000
LOAN PAYMENT	900,000	900,000	900,000	900,000	900,000
<b>TOTAL EXPENSE</b>	<b>1,015,000</b>	<b>1,012,000</b>	<b>1,010,000</b>	<b>1,011,000</b>	<b>1,011,000</b>
<b>GRAND TOTAL</b>	<b>(796,000)</b>	<b>(759,000)</b>	<b>(736,000)</b>	<b>(715,000)</b>	<b>(672,000)</b>