











FY 2022-23 Financial Results

Town Council Meeting February 21, 2024











Purpose of Presentation

- 1. Reasons for the Financial Statement Delay
- 2. Present FY 22-23 Financial Results
 - Operating Budget
 - Infrastructure
 - Debt
 - Pensions











Reasons for the Delay

- 1. Determining the Effective Date of the EPCOR Customer Exchange Agreement
- 2. Audit Finding
 - \$1.5M Reimbursement on a Federal Grant
 - Not Recorded as a Receivable
 - Reimbursement Not Timely
- 3. Understanding the Water Fund Deficits
 - 1. \$15.2M Cash Deficit
 - 2. \$9.3M "Savings" Deficit











Operating Budget











FY 22-23 Operating Funds

\$24.1M Better Than Expected

	Revised Budget	Final Audited Results	\$ Variance	% Variance
Revenues	\$127.9M	\$134.6M	\$6.7M	5%
Expenses	<u>\$128.5M</u>	<u>\$111.1M</u>	<u>\$17.4M</u>	14%
Net Annual	\$(0.6M)	\$23.5M	\$24.1M	
Beginning Balance	<u>\$114.1M</u>	<u>\$114.1M</u>		
Ending Balance	<u>\$113.5M</u>	<u>\$137.6M</u>		









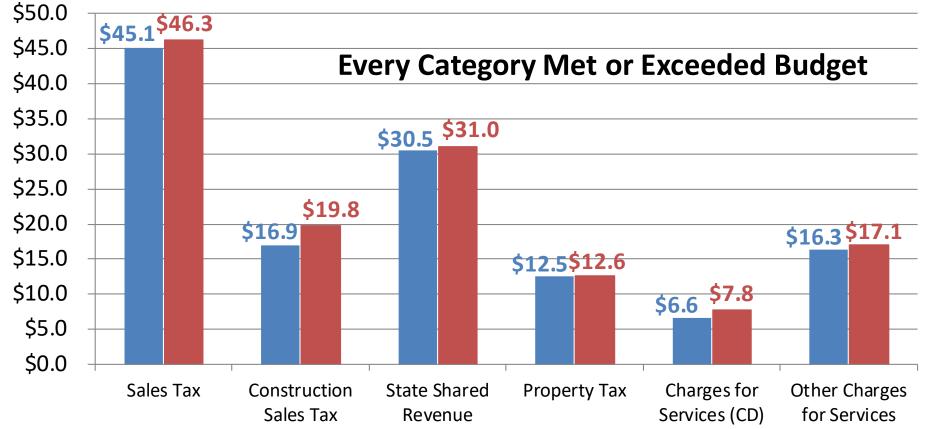


REVENUE RESULTS

Revenues Were Better Than Expected: +\$6.7M (5%)

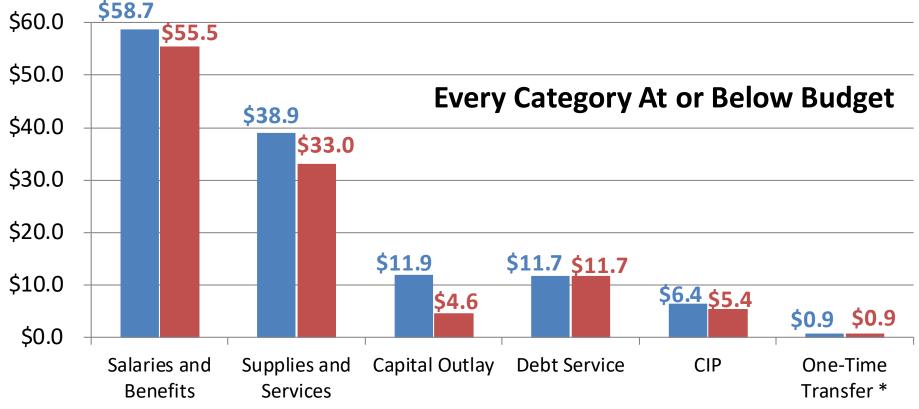
- Population Growth In and Around QC
- High Median Income Households
- New Businesses Continue to Open in the QC
- Online Sales Tax Revenues Continue to Increase
- Record High New Construction Activity

OPERATING REVENUE VARIANCE: +\$6.7M (+5%) \$127.9M REVISED BUDGET TO \$134.6M ACTUAL



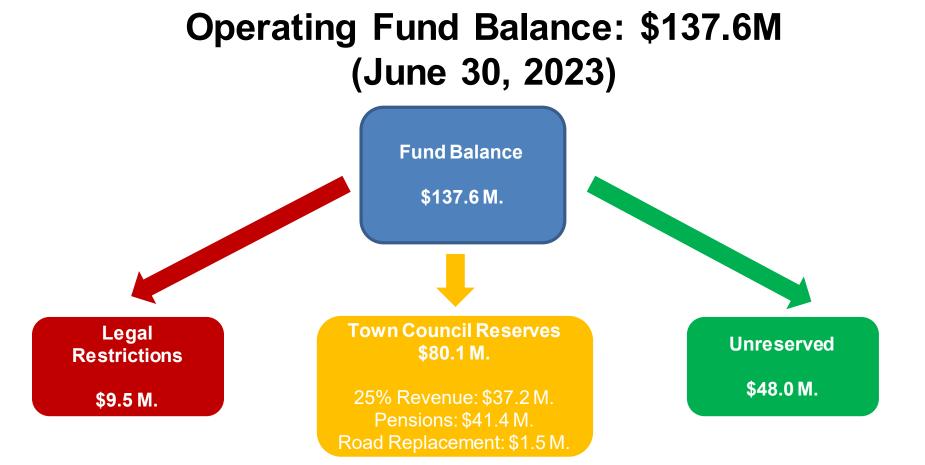
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OPERATING EXPENSE VARIANCE: +\$17.4M (+14%) \$128.5M REVISED BUDGET TO \$111.1M ACTUAL



* To Solid Waste Fund, prior-year corrections

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Infrastructure











Infrastructure

\$103.2M of Infrastructure Completed

Type of Infrastructure	Total as of 6/30/2023	\$ Increase	% Increase	Added by Town	Received From Private Entities
Streets, Buildings, and Equipment	\$673.2M	\$73.9M	13%	\$60.7M	\$13.2M
Water and Wastewater	<u>\$347.4M</u>	<u>\$29.3M</u>	<u>9%</u>	<u>\$16.9M</u>	<u>\$12.4M</u>
Total Completed	\$1+B	\$103.2M	11%	\$77.6M	\$25.6M









\$93.2M of Infrastructure Under Construction

	Streets, Buildings, and Equipment	Water and Wastewater	Total
Projects Under Construction	\$66.0M	\$27.2M	\$93.2M















Debt











Current Bond Rating

- Current Rating: 'AA+' (S&P and FitchRatings)
 - Last Rating Increase: March 2022
- Rating Highlights
 - Stable and Diverse Revenue Base
 - Continued Strong Population Growth and Employment Gains Expected
 - Strong Arizona Economy and Connectivity to Phoenix-Metro Area











Debt Management

- Debt is Only Used to Build Infrastructure
- Debt Accomplishes the Financial Objective of Spreading the Cost of Infrastructure over Multiple Generations of Taxpayers (Intergenerational Equity)
 - Public Finance is Different from Personal Finance
- Two Types of Debt
 - 1. General Government
 - 2. Water/Wastewater
- Debt is Paid Using Numerous Sources
 - Impact and Capacity Fees, Operating Budget, 2% Sales Tax Dedication for Transportation, and Water and Wastewater Rates











Outstanding Debt

Purpose	Outstanding Amount 6/30/23	Annual Payment
General Government*	\$300.6M	\$22.1M
Water and Wastewater**	<u>\$302.8M</u>	<u>\$15.3M</u>
Total	\$603.4M	\$37.4M

* Police, Fire, Roads, Parks and Recreation Facilities, Horseshoe Park, and Other Buildings Infrastructure.

** \$24.2M new debt was issued for the Cibola water rights acquisition.











Pensions











Pension Funding

Town's 3 Pension Plans

- 1. Police
 - Fully Funded PSPRS Plan (\$376K Asset)
 - \$19.3M Town Reserve
- 2. Fire
 - Fully Funded PSPRS Plan (\$1.1M Asset)
- 3. All Other Employees
 - ASRS Pension Liability: \$29.5M Total
 - Operating Budget: \$21.8M (Fully Funded)
 - Enterprise Funds: \$7.7M (Partially Funded)





1.







Points of Emphasis

- Timely Completion of FY 23-24 Financial Statements and Audit
- 2. Address Water Fund Cash and "Savings" Deficits and Pension Reserve
- 3. Initiate Monthly Utility Financial Reporting
- 4. Improved Management of Fund Cash Balances and Capital Projects Subject to Reimbursements











Recommended Motion

Approve Resolution No. 1565-24 Accepting the Town's Fiscal Year 2022-23 Annual Comprehensive Financial Report and Related Audit Reports as Presented