



# QUEEN CREEK POLICE DEPARTMENT



# POLICE MASTER PLAN

# PURPOSE OF THE MASTER PLAN



What is the plan for the next 5, 10, 15, or 20 years?

- Identify the Town growth trends.
- Identify police department growth trends.
- Identify the physical spaces that would be required.
- Develop a prioritized timeline based on trends and required spaces.
- Develop an estimation of costs to determine future funding requests

# THE COUNCIL'S VISION – STRATEGIC PRIORITIES



2.6 Continue building the department infrastructure and foundational elements, including policy/procedure, staffing, training programs, internal oversight, communication, workflows, technology, reporting, equipment, supplies, software, IT systems, budgets, deployment plans, schedules, and other processes. With these organizational rudiments, QCPD will be able to ensure a smooth transition from county law enforcement to local policing methodologies.

2.8 Develop and implement the police program facets outlined in the 2019 police services study (e.g., “Desired Police Program – Defined”). These steps, philosophies, systems, and operational patterns will provide a structured effort necessary to engage the community, develop partnerships, deliver the desired level of service, and maintain a high quality of life.

	<p><b>EFFECTIVE GOVERNMENT</b></p> <p>An effective local government is aware of citizens' needs and provides the services that residents want. This can be achieved by managing the price of government and introducing innovative business practices, using new technology, hiring quality employees and leveraging Town partnerships to save resources.</p>	<p><b>KEY RESULTS AREAS</b></p> <ul style="list-style-type: none"> <li>• Financial Stability</li> <li>• Intergovernmental Relations</li> <li>• Council Leadership Roles</li> </ul>
	<p><b>SAFE COMMUNITY</b></p> <p>Queen Creek has low crime rates and strives to meet adopted standards for police and fire services. Residents continue to rate their interactions with public safety personnel highly in community surveys. As our Town grows, ensuring the safety of the public continues to be among our highest priorities; this means hiring and training quality first responders, and finding innovative ways to maintain and improve delivery of emergency services.</p>	<p><b>KEY RESULTS AREAS</b></p> <ul style="list-style-type: none"> <li>• Public Safety</li> <li>• Community Involvement</li> </ul>
	<p><b>SECURE FUTURE</b></p> <p>Securing Queen Creek's future involves strengthening the Town's financial condition by implementing strong management strategies within the organization, and by increasing the number of employment opportunities available to residents. This priority also relates to securing our water supply for the benefit of future residents.</p>	<p><b>KEY RESULTS AREAS</b></p> <ul style="list-style-type: none"> <li>• Environment</li> <li>• Land Use &amp; Economic Development</li> </ul>
	<p><b>SUPERIOR INFRASTRUCTURE</b></p> <p>With the growth of residential and non-residential development comes the challenge of satisfying public demand for quality streets, lights, utilities and parks. The construction and maintenance of a high-quality public infrastructure is a priority.</p>	<p><b>KEY RESULTS AREAS</b></p> <ul style="list-style-type: none"> <li>• Capital Improvement Program</li> <li>• Technology</li> </ul>
	<p><b>QUALITY LIFESTYLE</b></p> <p>Queen Creek will leverage its strong image as a tight-knit, family friendly community to encourage more residents to participate in public events, attract new businesses and further establish our reputation as one of the best destinations in Arizona. We will seek to enhance this unique lifestyle through our commitment to investing in necessary infrastructure, new recreational opportunities, cultural events and public art.</p>	<p><b>KEY RESULTS AREAS</b></p> <ul style="list-style-type: none"> <li>• Image &amp; Identity</li> </ul>

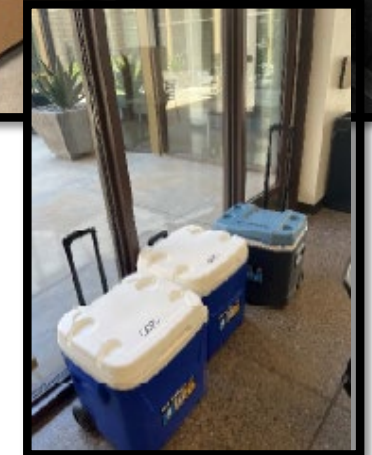


# WHAT IS THE NEED?



Our current Facility is overflowing and not able to accommodate existing operations. Many spaces have been adapted for other purposes:

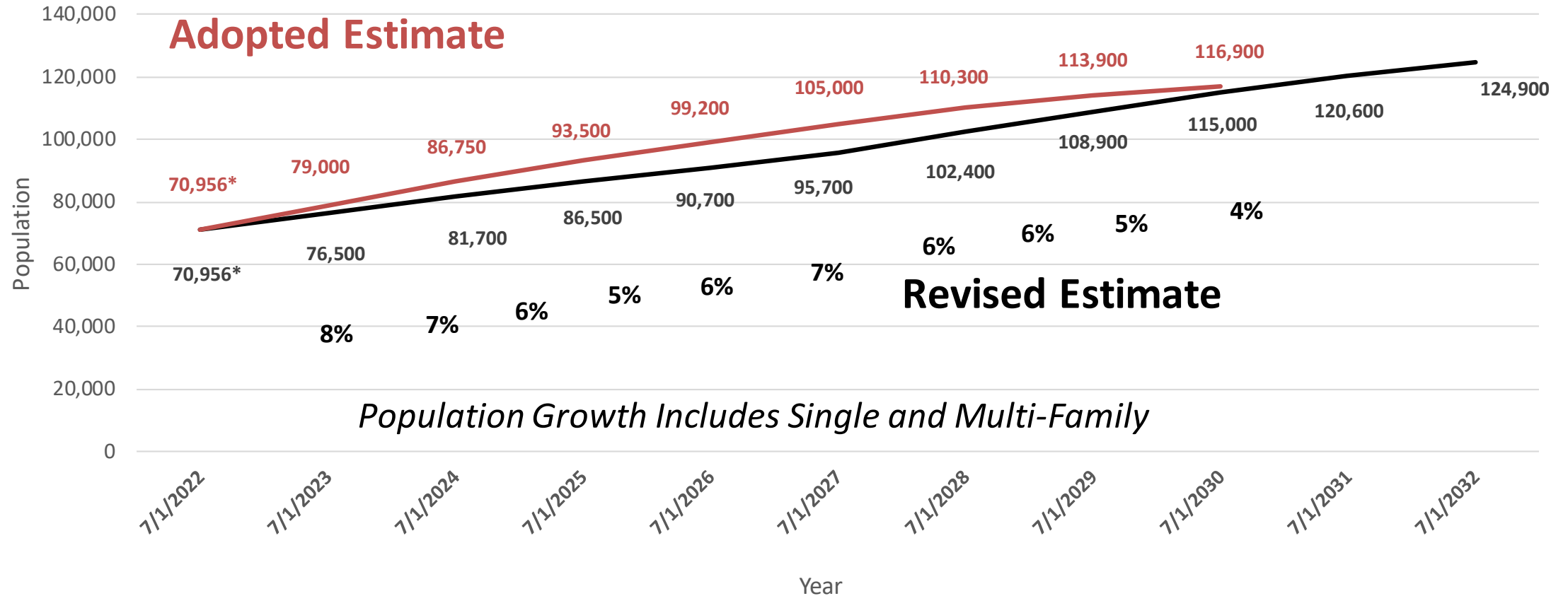
- The existing patrol briefing room was changed into cubicles for detectives and support staff.
- An office was converted into a locker room.
- A conference room was turned into a multi-person office.
- Several storage rooms were turned into workspaces.
- Hallways have been equipped with storage fixtures.
- Gathering spaces have been walled-off for offices/cubicles.
- Storage facilities have been moved outside into portable fixtures.
- Staff has also been moved to 4 other Town buildings.
- Parking has expanded out into unsecure areas.



# WHAT IS THE NEED?



## 10-Year Population Projections



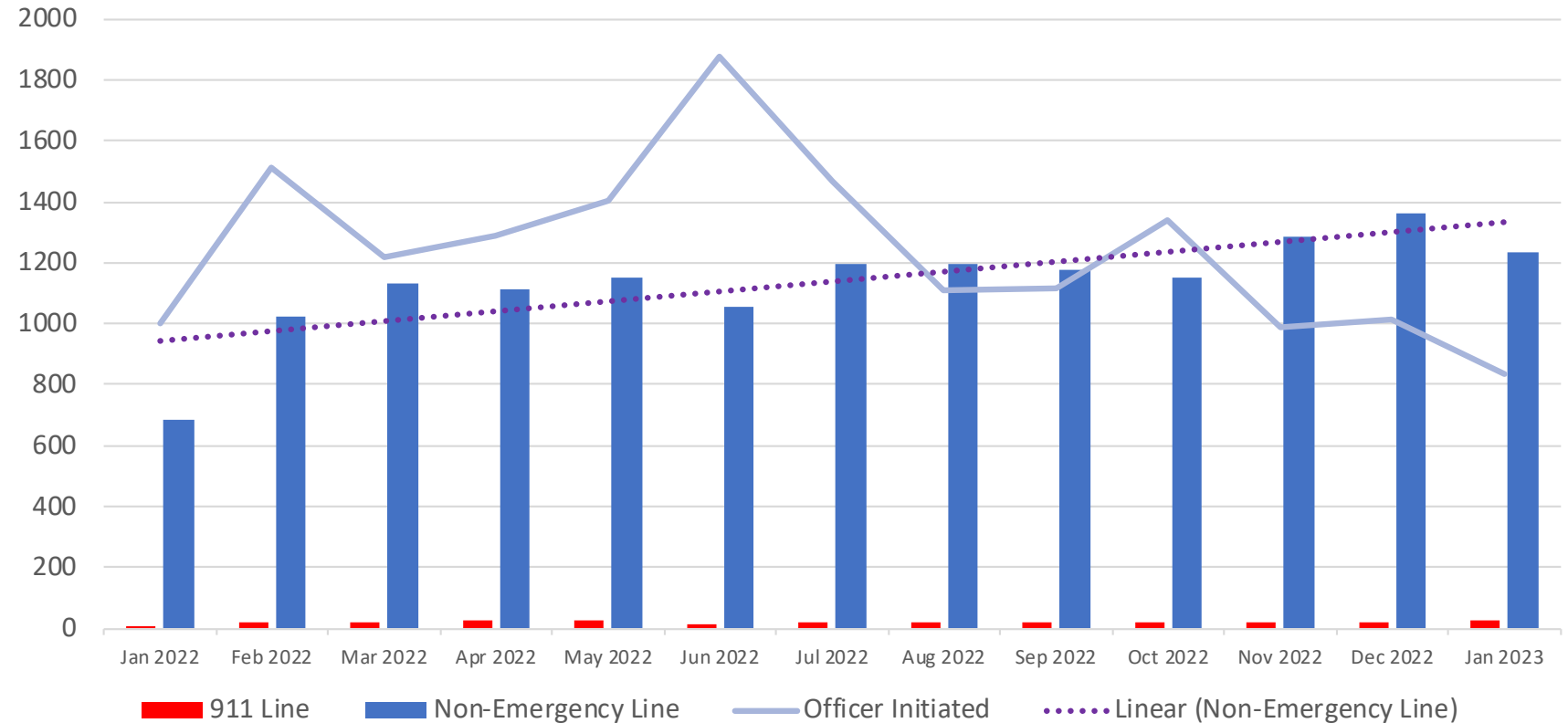
# WHAT IS THE NEED?



## Priority 1 Calls

- Avg Dispatch time to Arrival: **5.28 min**
- Avg Received time to Arrival: **7.25 min**
- Avg Received time to Dispatch: **1.86 min**

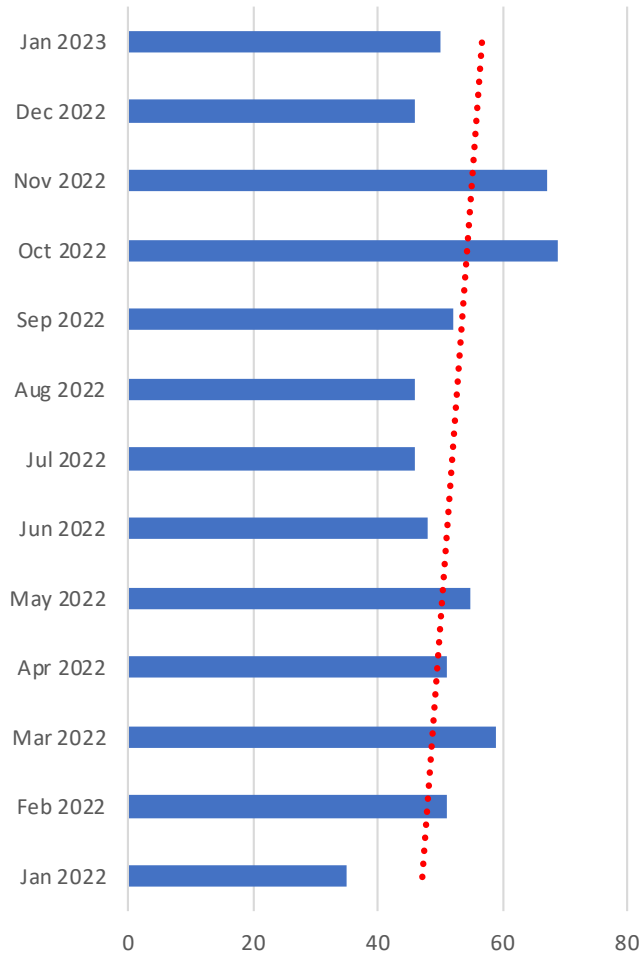
## Calls for Service



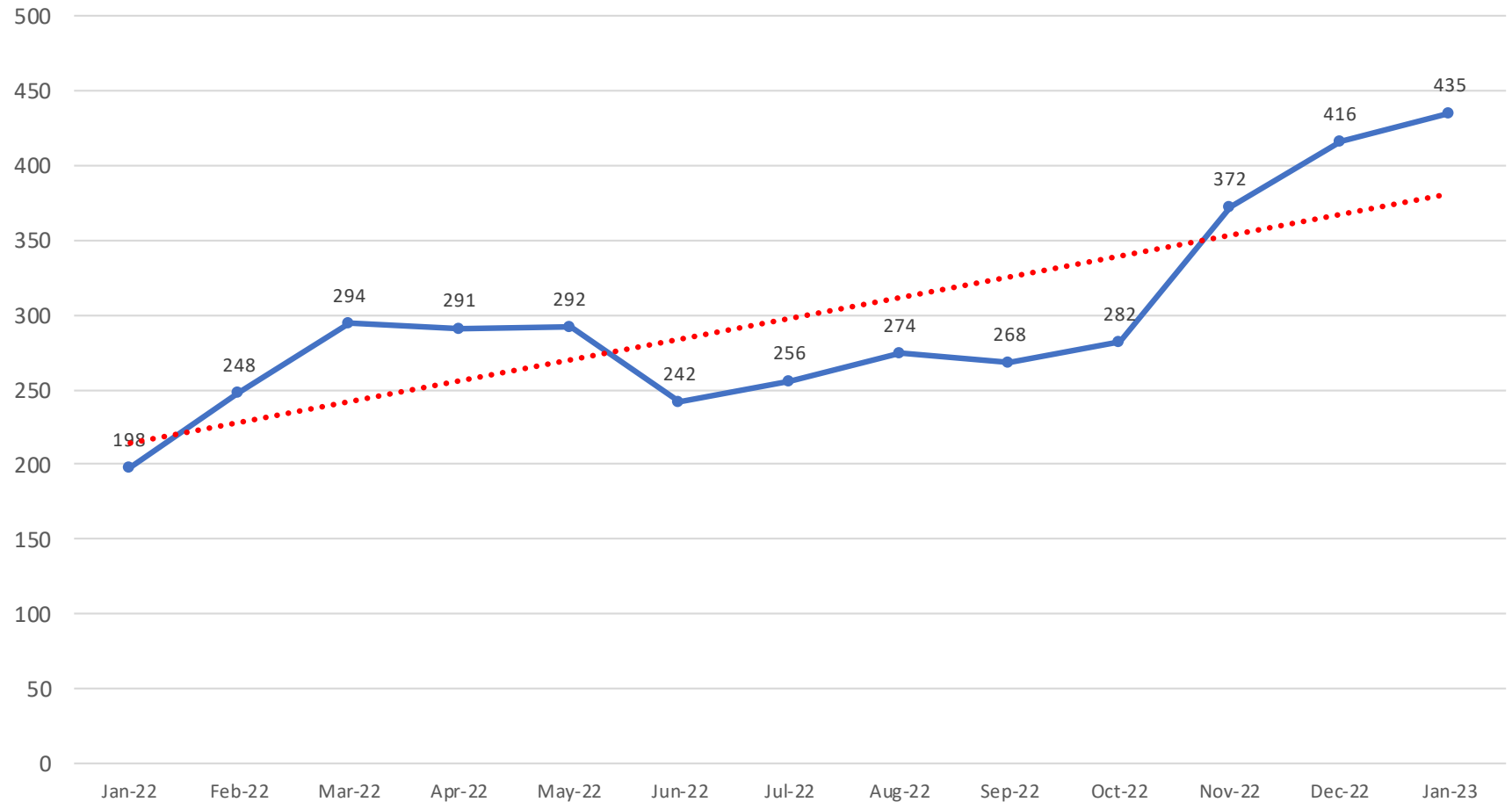
# WHAT IS THE NEED?



## Arrests



## Crime Reports





## Purpose & Goals

- Studied and evaluated workstation supply and demand for a 20-year period.
- Studied the current estimates for the Town's population growth.
- Studied the Town's buildout projections for the overall population and construction density.
- Studied and evaluated the police department's project staffing numbers, resources, and organization configuration or deployment patterns.
- Studied national and regional policing services ratios.





**The multi-disciplinary QCPD design team participated in the process by**

- Meeting and discussing department processes, policies, goals, and workflows.
- Attending facility tours.
- Reviewed or examined existing facility floor plans
- Participated in a series of programming work sessions or workshops
- Completed multiple questionnaires or surveys

# PROGRAMMING FOR FACILITY NEEDS (THE NEXT 20 YEARS)



## Complex 1 (Barney Sports Facility)

- Property and Evidence Facility
- Vehicle Impound Lot
- Training Facility
- SWAT and Large Vehicle Storage
- K9 Area/Facility
- Firearms Range

## Complex 2

- Headquarters (PSB) Renovation & Expansion
- Parking Structure & Lot Expansion
- Communications & radio infrastructure

## Other

- Two (2) Radio Towers
- Complex 3 - Land Purchase

**Total Project Cost:  
\$189M**

## Complex 3

- Substation
- Vehicle Repair Shop

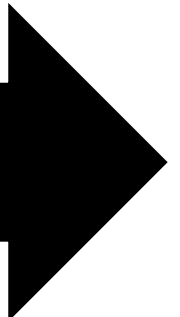
## Complex 4

- Detention Center
- Municipal Court
- Prosecutor's Office

Year 1-5: \$108.0M

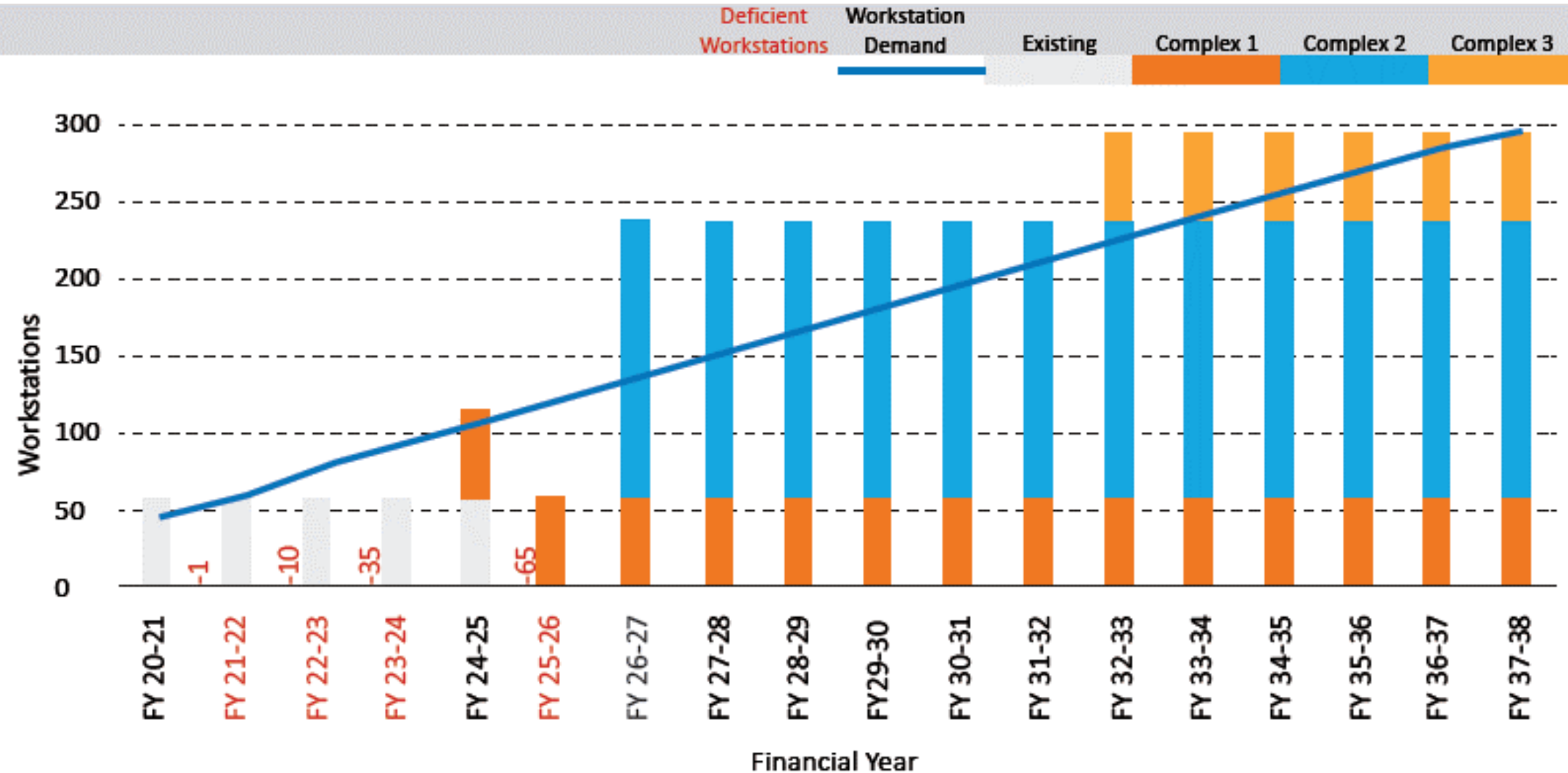
Year 6-10: \$33.5M

After Year 10: \$47.5M



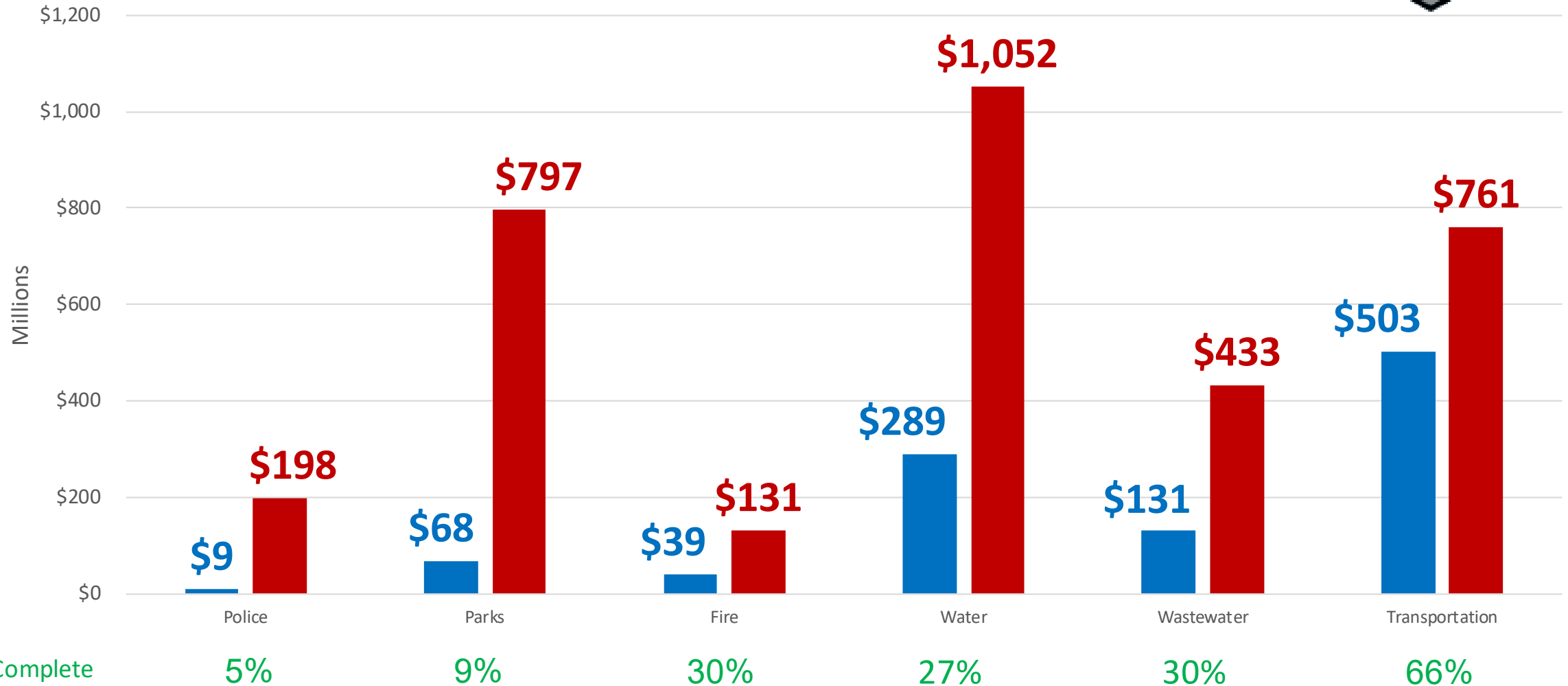


## Timeline for Complex Construction Workstation Supply & Demand





# Town Infrastructure: Today's Valuation (\$1B) vs. Buildout (\$3.3B)



Percent Complete





# Infrastructure Summary

	Police Master Plan	Annual Debt Service	Non-PD (Vehicle Repair Shop and Parking Garage)
Years 1 - 5	\$108M*	\$6M	\$13M
Thereafter	<u>\$ 81M</u>	<u>\$5M</u>	
Total Police	\$189M	\$11M	

- Years 1 – 5 (\$120M Total Cost)
  - PD Master Plan Costs: \$108M
    - Costs are Estimated to be Paid 50% from the Operating Budget and 50% from Impact Fees
  - Non-PD Costs: \$12M
- Creation of Debt Placeholder for Remaining \$81M PD Master Plan Costs
  - FY 23 -24: \$0.5M Placeholder Increased by \$0.5M Annually

**\*Includes Vehicle Repair Shop even though Master Plan shows it being built after Year 5.**

# THE ASK?



Staff recommends the approval of the Police Department Master Plan.



## Proposed Motion

Move to approve the Police Master Plan as presented.

# QUESTIONS

