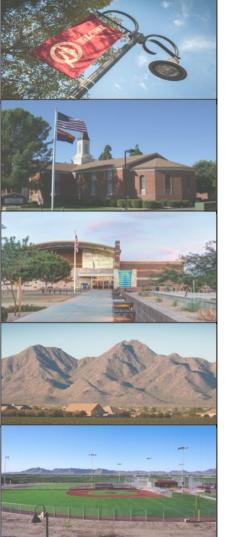




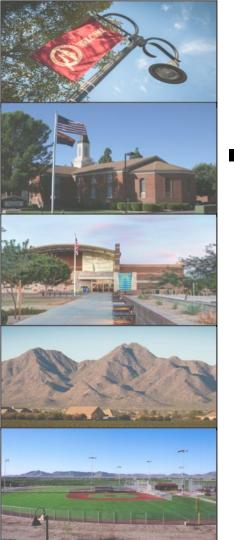
# The Town's Bond Rating: An Explanation of Our Standard & Poor's Recent Upgrade

Town Council Meeting
October 2, 2019



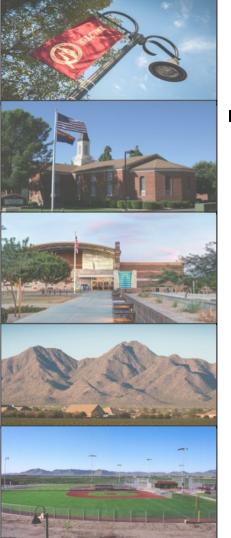
#### S&P September 2019 Upgrade

- Issuer Credit Rating (ICR) Increase
- One-Notch Upgrade to AA from AA-
- ICR Reflects the Town's Overall Creditworthiness and Financial Strength
- It is a Starting Point for Determining the Town's Debt Ratings



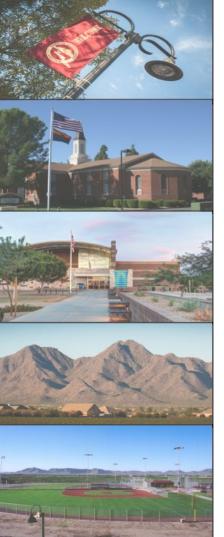
### Higher Rated Communities Have Lower Borrowing Costs

- When Issuing Debt/Accessing the Capital Markets the Credit Rating of the Issue is the Basis of Determining Rates Relative to a Current Market Index
  - Each Debt Issue Has a Dedicated
     Source of Repayment and Covenants
     with its own Credit Rating



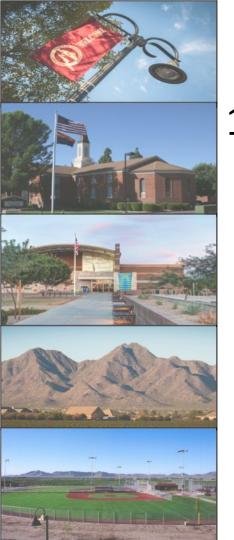
#### **Macro Look at Ratings**

- Town is "On the Right Track"
  - Managing Growth can be a Huge Challenge
  - Improving a Rating is a Long-Term Process
     Taking Planning, Time and Effort
  - Examples of ICR Ratings
    - 'AAA': Scottsdale, Tempe, Chandler, Gilbert
    - 'AA': Mesa, Surprise, Goodyear
  - Other Town Ratings
    - Excise Tax and State Shared Revenues Rated: AA



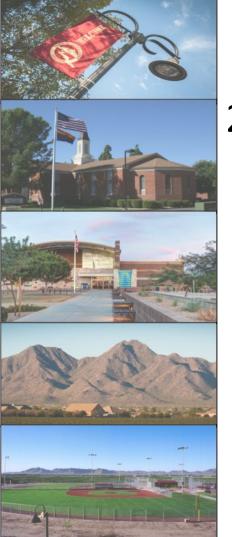
#### **Takeaways**

- 1. Reinforces Town's Financial Policies and Practices
  - Pensions
    - Comprehensive / Aggressive Funding Policy
    - ~\$22M Internal Pension Reserves
  - Strong Property Value Growth
    - Recent Annexations
      - Banner Hospital, Ironwood Crossing



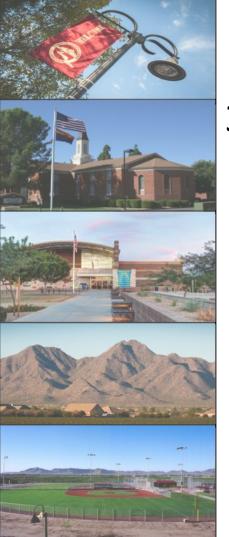
#### Takeaways (continued)

- 1. Reinforces Town's Financial Policies and Practices (concluded)
  - Conservative Budgeting Results in Actual Performance Outperforming Adopted Budgets
  - Multi-Year Financial Plans
  - Very Strong Debt Service Coverage



#### Takeaways (continued)

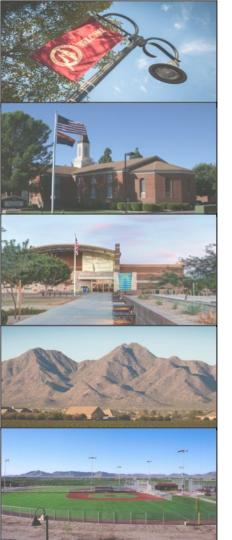
- 2. Opportunities for Improvement
  - Improve Debt Service Coverage Ratio
    - Expand "Pledge Revenue" Definition
  - Update Debt Management Policy



#### Takeaways (concluded)

#### 3. Plan for the Future

- Ratings Review of the Excise Tax and State Shared Revenue Rating
  - Currently 'AA'
- Establish a Combined Utility System
   Debt Rating
  - Combine the Water & Wastewater Revenue Pledge



## Questions and Comments