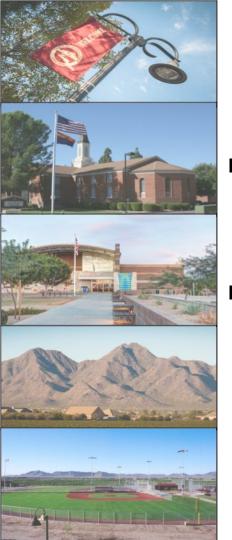




#### IMPACT AND CAPACITY FEES – OUTSTANDING POLICY ISSUES

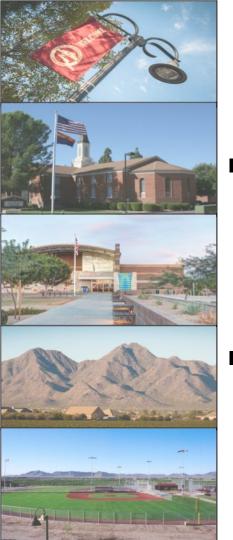
**Town Council Meeting** 

February 6, 2019



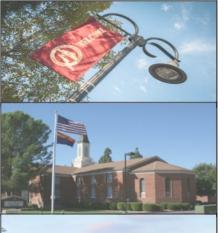
#### IMPACT AND CAPACITY FEES -GOALS

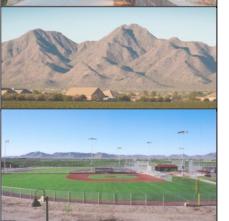
- Calculate the Maximum Allowable
  Fee Amount Per State Law
- Set the Fee Amount Such that New Development Pays Its Proportionate Share of New Infrastructure



#### Approach

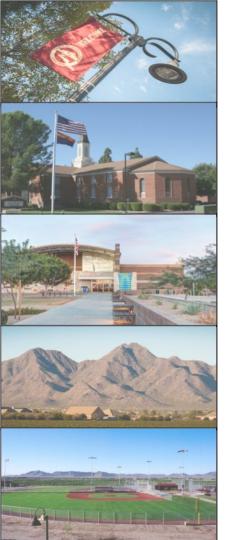
- Update All 8 Fees at Once
  - 6 Impact Fees (2014)
  - 2 Capacity Fees (2014)
- Water and Wastewater Rate Study
  - Water (2010)
  - Wastewater (2014)





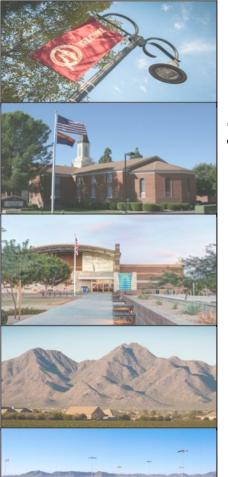
# POLICY ISSUES

- 1. Wastewater to Pay for the Costs of Treating Effluent Water
  - Accepted Practice
- "Its Effluent Until It Is Recharged Into the Ground Then It Becomes Water Again"
  - Financial Impact
    - Operating: \$38K Annually
    - Capital Projects: \$9.9M



#### Policy Issues (continued)

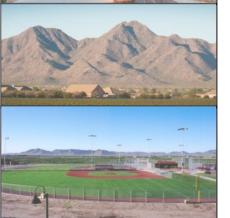
- 2. Recharged Effluent Water Valuable Water Resource
  - Treatment Process Returns Wastewater to a Usable Condition to be Recharged Into the Ground
  - Water System is Required to Meet 100-Year Assured Water Supply Requirements
  - Recharged Water Has Value: \$650K Annually
    - Water Fund "Purchases" from Wastewater Fund



# POLICY ISSUES (CONTINUED)

- 3. Combine the Water and Wastewater Utility for the Purposes of Issuing Debt
  - Stronger, Larger Revenue Pledge for the Debt Service Calculation
- Less Likely to Increase Rates All Other Issues Being Equal



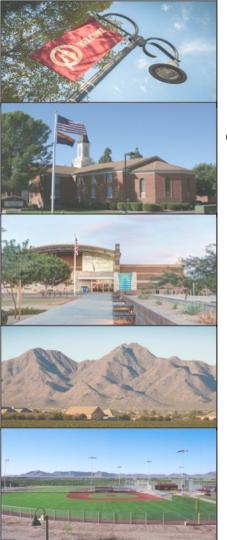


### POLICY ISSUES (CONTINUED)

#### **Debt Coverage Calculations**

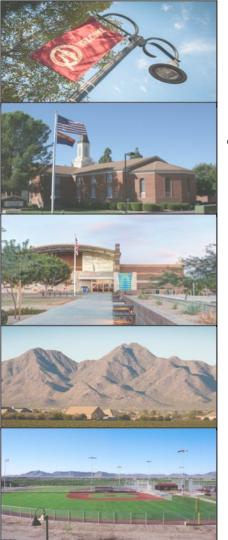
	Water Only	Wastewater Only	Combined Utility
Annual Net Revenues* (A)	\$11.2M	\$8.2M	\$19.4M
Annual Debt Payments (B)	\$5.6M	\$3.2M	\$8.8M
Coverage Ratio (A / B)	2.0x	2.5x	2.2x
Minimum Requirement	1.5x	1.5x	1.5x

\* Includes All Revenues (including Capacity Fees) less operating expenes.



# POLICY ISSUES (CONTINUED)

- 4. Water and Wastewater Reserves
  - Eliminate WIFA Bond Reserves: \$6.4M
    - WIFA has Approved the Town's Request to Eliminate the Reserves Based on Improved Financial Condition
  - Establish Operating / Repair and Replacement
    Reserves: \$20M (Near-Term Goal)
    - Approximately \$10M Available Today



# POLICY ISSUES (CONCLUDED)

- 5. Water Rights
  - Staff Recommends Funding the Purchase of Water Rights from Rates, Not Capacity Fees
  - \$49M of Extinguishment Credits and \$20M of Surface Water Rights can be Funded from Existing Water Rates









# QUESTIONS AND COMMENTS