



#### Amendment to Recreation Program Fee Policy

Town Council Meeting July 18, 2012

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- May 2003
  - Council approved a resident-priority registration method that allows residents to register prior to nonresidents.
  - Council approved a fee policy which increases recreation program fees and facility reservation fees by 50% for nonresidents.



- Policy Development
  - Policy was needed to control volume for popular programs and facilities during a time when the Town was rapidly growing.
  - Town Council's desire to implement a non-resident fee at a policy level.

#### Current Status

- Town is not being overwhelmed by nonresident registration for recreational programs.
- In FY 12/13 recreation services offered by the Town are limited to two fee based programs.
  - Special Interest Classes and Adult Softball
    - Non-resident fees are not charged for the Adult Softball Program.
    - Free programs: Senior Program, After-School
      Program and Special Events

#### Goals

- Provide quality programs at affordable prices to all registrants.
- Seek ways to retain existing customers.
- Attract new customers.
- Increase operational efficiency.
- Enhance Revenues.



#### Staff Recommendation

- Parks and Recreation Advisory Committee June 12, Meeting
  - Staff proposed eliminating non-resident fees for recreation special interest classes and maintain the residentpriority registration method.
  - Staff did not recommend any policy changes to the facility reservation fees with regard to non-resident fees.



- Method #1
  - Municipalities that do not implement nonresident fees have a priority registration for residents.
  - This type of set up supports a general philosophy to:
    - Eliminate obstruction to program registration.
    - Generate revenues by getting people to come into your town, spend their dollars locally.
    - Increase visibility to your town in hopes of attracting more residents.

- Method #2
  - Municipalities place a non-resident fee for popular programs that are always filled or waiting lists are in place; a need to have volume control.
  - This type of model structured the Town's existing policy during a time of rapid growth.

- Elimination of non-resident fee rationale:
  - The fee charged should reflect the value of the program.
  - Eliminating non-resident fees could assist the Town in achieving its mission to support economic development.
  - Non-resident fees may possibly deliver a message of exclusion.
  - Non-resident registrations allow some programs to meet minimum registration amounts so the program is viable.
  - Many non-resident may participate through their friendship with a resident. Some non-residents work in Queen Creek and convenience plays a factor.

### Parks and Recreation Advisory Committee Recommendation

- Recommend changing the 50% fee increase to non-residents for participation in Special Interest Classes and maintain the resident priority registration policy.
- Staff supports the recommendation from the committee.



#### Fiscal Impact

- Difficult to provide and estimate of loss or gained revenues.
  - Changing the non-resident fees will result in less revenue generated per non-resident per class.
  - It could potentially generate more revenue in the long-run by increasing non-resident volume, the number of overall classes offered, and visitors to Town Center.
  - Staff will monitor the changes and update revenue estimates as part of the FY 13/14/ budget process.



#### Alternatives

- Choose to eliminate non-resident fees for special interest recreation classes and maintain the resident-priority registration method.
- Choose to change the non-resident fee increase from 50% to a progressive fee structure and maintain the resident-priority registration method.
  - \$10 non-resident fee for classes with fees of \$10-\$50
  - \$20 non-resident fee for classes with fees of \$51 or higher.
- Choose to maintain the current policy on recreation program pricing of an added 50% cost to non-residents for participation in special interest classes.



# Thank You

Questions? Comments?